

# Proposal Summary

## City Future manage and apply practical knowledge (urban planning) of and for cities

CDS

### Global

<b>Summary</b>	<p>The following proposal builds on a successful cooperation between United Cities and Local Government, UCLG, Cities Alliance and the Ministry of Foreign Affairs Norway, MFA. The Cityfuture project is overseen by UCLG Committee on Urban Strategic Planning, that was established in 2008 and is presided by the mayor of Rosario, Argentina and the City Manager of Durban, South Africa. In 2009 the organizations signed an agreement to implement the 2nd project phase of "City Future". This sequent partnership is aiming to give a new focus to development cooperation; especially improving and enabling the ownership of cities in Developing Countries. While the first phase it promoted the Cities Alliance tools and opportunities, the fundamental approach of City Future second phase has been to use the wide ranging and "hands-on" experience of UCLG members as follows: 1. Policy development: to remind the role and responsibility of local authorities in planning and management, especially regarding urban development. 2. Encourage mentoring and peer "Learning by doing": to provide peer-to-peer support to assist other members in defining their priorities and preparing City Development Strategies (CDS) or other key management tasks. 3. Offer a global platform for promotion of knowledge, best and bad practices and capacity building suited to local authorities, methodologies for systemic learning</p> <p>The Programme City Future allowed UCLG to draw lessons that have played an important role in defining the policy of the Cities Alliance, in particular in relation to increasing ownership of the beneficiaries of programmes and to draw attention to small and medium sized cities and local government associations. This led to Cities Alliance supporting 6 UCLG members' cities and association to develop CDS in the different phases, and managing Cities Alliance grants, but also to mayor recognition of the role of Local Government Association in the new business model of Cities Alliance.</p>
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Objectives	Activities
<p>General Development Objective To strengthen the ownership and capacity of local governments, their associations and their global networks, to implement strategic urban planning, increase efficient cooperation and develop policy changes at local, national and global level aimed at reducing poverty and contributing to sustainable urbanization.</p> <p>Specific Objective Specific Objective 1. Encourage city to city peer learning and lessons Specific Objective 2. Upscale mentoring and Learning Specific Objective 3. Methodology and global policy</p>	<p>Objective 1: 1.1 Support peer groups focus on pro poor growth 1.2 Follow up existing partnerships 1.3 Enable new city and mentoring partnerships 1.4 Interregional and global peer review</p> <p>Objective 2: 2.1 Build capacity to connect to cooperation 2.2 Draw policy lessons and upscale mentoring results</p> <p>Objective 3: 3.1 Promote policy paper and update recommendations 3.2workshop to Design sustainable methodology for peer learning 3.3 strengthen knowledge hubs 3.4 Promote learning opportunities with Networks and partners</p>

Submission		Implementation	Budget and Time	
<p><b>Submitted by:</b> UCLG</p>	<p><b>CA Sponsor:</b> Cities Alliance Secretariat; UCLG</p>	<p><b>Implemented by:</b> UCLG <b>CA Monitor:</b> Kevin Milroy,Adele Hosken</p>	<p><b>Request to CA:</b> \$ 200,000 <b>Co-Financing:</b> \$ 800,000 <b>Total Budget:</b> \$ 1,000,000</p>	<p><b>Duration:</b> 30 months</p>

### Expected Impacts

Specific Objective 1. Encourage city to city peer learning and lessons

1.1 Cities encouraged to consider and map all stakeholders including urban poor Members apply existing information, for example Cities Alliance knowledge tools  
Cities are continually informed on initiatives and programs

1.2 Malawi and South Africa partnership continued and exit points agreed. Malawian, and Namibian Cities mobilized to become mentors. A guide to visioning (outcome of Mzuzu Durban partnership and storytelling Rosario and Ciudad Sur support the establishment of the Cities Alliance project 1.3 The mentorship of Sao Paulo and Durban has been developed between 2012 and 2013; according to the roadmap implementing the funding received in 2012. Mentoring established between the cities of Xai Xai, Inhambane and Porto Alegre. The city of Maputo is mentored by the city of Belo Horizonte .

1.4 1 global peer review is facilitated involving UCLG members from Asia, possibly a. Peer review for Hyderabad with the collaboration of Metropolis. b. Johannesburg and BRIC countries compare indicators for long term strategies. c. Peer review developed for project reflection on Durban port expansion Metropolis and UCLG collaboration established by the development of peer reviews and punctual cooperation will be encouraged with their working group led by the city of Berlin.

Verification Indicators • A total 12 local governments or LGA and Cities Alliance members associated to this cooperation mechanism (countries see above), 4 cities and LGA peers in Africa, 1 in Asia, 2 in Southern Africa, 1 in Latin America • 1 mentoring partnerships in each Southern region (Asia, Latin America Africa) • ANAMM (Mozambique) counts on a at least 1 policy instrument for land management • 2 global peer reviews on the UCLG agenda: 1 in South Africa, 1 in Asia • Web documentation on peer reviews in UCLG, Metropolis and possibly UCLGA

2.1 Build capacity in associations to help cities connect to international and national cooperation • ANAMM has gathered relevant information of needs and strengths of its member for promoting the peer work and its outcomes, also vis a vis partner and funding opportunities (Cities Alliance and EU) • Mozambique small and medium sized cities are supported by ANAMM to apply lessons from Mozambiquian and Brazilian cities and networks. • The Namibian association has scaled up the planning agenda and technical assistance to manage nationwide peer programs. • Norwegian cities through KS have shared their experiences and KS has given systematic feedback on the African Agenda. • The Brazilian association Frente has raised awareness for Brazilian city to city South South cooperation and has mobilized mentor cities. • The South African association SALGA has mobilized mentor cities and coordinates capacity assessment and building involving medium sized cities. • The Ghana and Burkina Faso association have participated in one key activity and will address their priorities, coherence, comparing to the Mozambique process • Through the initiative Platforma lessons and (generic) demands can be addressed to the European Commission

2.2 Draw Policy lessons and upscale mentoring results through national learning events • Policy dialogue enriched by the national discussion on housing policies in South Africa. • National capacity building have targeted Intermediary cities in South Africa or Mozambique.

Verification Indicators • Participation of UCLG in a Norwegian and/or 1 European event to share experiences • The associations (ANAMM) publish demand assessment • 1 mission to support Brazilian member cooperation policy, from receivers to supporters • More cities of South Africa are willing to mentor • 1 Policy dialogue in South Africa to support associations (SA) on housing policies (or on • 1 workshop (Mozambique or South Africa), with a specific emphasize on small municipalities

3.1 Promote policy paper and update recommendations • Comparative documentation on local housing policies for South Africa • The policy paper has become a solid base for relation of the planning committee with international community • Policy recommendation for planning African intermediate cities: • South- South exchange reflected in the UCLG global agenda 3.2 Design methodology on peer reviews, mentoring and learning • Mentoring framework has been designed, and taken into account experience networks • Cooperation between cities has been flexibilized based on empirical methodology and framework as well as lessons learned from successes and problems encountered. • The debate on "how cities learn" has been nurtured and UCLG is positioned

3.3. Strengthen Knowledge hubs: • Cities Learning initiatives such as MILE are cooperating regional and interregional • Regional sections (Metropolis, Africa, Europe) are enabling city to city learning • learning between more UCLG committees peer lessons part of UCL "learning" strategy.

3.4. Promote and connect learning opportunities • UCLG and cities alliance the private sector to build capacity and promote leaders´ role. • The policy paper on planning and Global reports on decentralization are used in learning events • Support upcoming city learning initiatives in emerging countries from different regions • During AFRICITIES, Metropolis, and WUF events UCLG encourage learning between cities and towns

Verification Indicators • Policy paper presented and debated in 1 global events • 1 workshop to draw recommendations on the partnership between Durban and Sao Paulo • Global debate on planning especially considering small and medium sized cities • Peer learning methodologies worked out with specialized networks • 1 partnership to support the consolidation of knowledge hubs • 1 global learning events with minimum 50 participants, , involving members, networks and partners