

# Proposal Summary

## Fiji's City Development Strategy and Settlement Upgrading Programme

CDS

### East Asia and Pacific - Fiji

<b>Summary</b>	The proposed project will adapt the Cities Alliance "CDS and Cities without Slums" methodologies, global experience and good practices to the Fiji context, and thus set the foundations for subsequent efforts to up-scale the lessons learned to other cities nationally and mainstream them in policy and legislative reforms.
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Objectives	Activities
<p>The overall scope of the proposal is to support priority urban poor communities to undertake detailed upgrading assessment studies with identified stakeholders, and begin to implement priority projects identified through action oriented plans. The projects to be supported may fall under themes relevant to CA funding (such as local economic development; slum upgrading strategies; capacity building through 'learning-by-doing approaches; information and best practice exchange) and/or developed by each of the communities based on their needs.</p> <p>The proposed grant support will cut across all of cities Alliance goals and objectives: to improve the quality of urban development cooperation and urban lending; to strengthen the impact of grant-funded urban development cooperation; to expand the level of resources reaching the urban poor. by increasing the coherence of existing programme efforts and sharpening the focus on scaling-up successful approaches; and to provide a structured vehicle for advancing know-how which will be community based and driven through regular dialogue and negotiation with Government, donor agencies and other relevant stakeholders. Furthermore in the long run it is aimed at strategically addressing critical urbanisation issues of poor access to land and widespread tenure insecurity; poor housing with inadequate amenities; declining health and water sanitation; and increasing hardship and associated social security issues with the ultimate goal to upgrade and reduce the number of squatter settlements in the Fiji through effective cross cutting community led city development strategies.</p>	<ol style="list-style-type: none"> <li>1. <b>Project Start-up:</b> Establish Project implementation structures and make sure all key stakeholders (including implementing partners such as the Peoples Communities Network (PCN), ACHR, FSPi and UNESCAP) have a common understanding of commitments and expectations;</li> <li>2. <b>Assessment and Analysis:</b> Conduct rapid participatory city and national urban sector assessments, including more detailed Climate Change Vulnerability and Shelter Profiles; to better inform decision makers on key infrastructural investment needs and identify under-served settlements with potential for upgrading,</li> <li>3. <b>Visioning and Strategy Development:</b> Engage and involve key stakeholders with the selected cities and PCN communities through participatory processes to validate the City Profile findings and recommendations, prepare City Visions, generate issue-specific strategies and project briefs, and integrate these into a City Development Strategy including an infrastructure development programme of prioritised projects;</li> <li>4. <b>Infrastructure Investment Pre-Feasibility Studies:</b> Prepare pre-feasibility studies for priority infrastructure investment proposals, anchored on available resources including and implementation plans and support City Investment Dialogues between the communities, government and international donors in order to negotiate on funding opportunities and to mobilize the necessary resources.</li> <li>5. <b>Community Upgrading Pre-Feasibility Study:</b> Undertake socio-economic and physical conditions surveys with the community of the settlement prioritized for upgrading, agree affordable upgrading standards, generate detailed action plan(s), prepare feasibility studies and project proposals to secure funding for follow-up implementation through the City Investment Dialogues;</li> <li>6. <b>Strengthening Financing Mechanisms:</b> Review opportunities for the cities to better finance key infrastructural investments and support settlement upgrading with the opportunity to also offer financial management mechanisms for PCN communities through the FSPi to improve communities' capacity to engage more constructively and proactively in resources allocation decision making processes and in monitoring service delivery to their community.;</li> <li>7. <b>Institutional Strengthening:</b> Assess city/national/partner institutional strengthening needs. Design and implement an institutional strengthening action plan targeting key local stakeholders including community leaders within the PCN selected city communities, private sector, NGO's and CBOs through a "learning approach" to be</li> </ol>

implemented through national/city training institutions (where applicable) and supported by ECREA's Empowerment and Justice Programme (EJP) primarily funded by NZAid;

8. Policy Learning and Knowledge Sharing: Promote a dialogue on the importance of the urban sector for national socio-economic development, integrating its findings into the National Sustainable Development Planning process;
9. Monitoring and Evaluation (M&E) Establish and implement a framework for Monitoring and Evaluation (M&E) of the process of implementing the CDS, its achievements and the eventual outcomes.

### Submission

**Submitted by:**

Fiji Local Government Association;  
Ministry of Local Government, Urban  
Development, Housing and  
Environment (Fiji)

**CA Sponsor:**

Asian Coalition for  
Housing Rights;  
UN-HABITAT

### Implementation

**Implemented by:**

Asian Coalition for Housing  
Rights; Ministry of Finance  
(Fiji); UN-HABITAT

**CA Monitor:**

Alex Ricardo Jimenez Cruz

### Budget and Time

**Request to CA:**

\$ 350,500

**Co-Financing:**

\$ 929,250

**Total Budget:**

\$ 1,279,750

**Duration:**

24 months

### Expected Impacts

The immediate outcome of the CDS and Cw/oS will be targeted and prioritized infrastructure investments and settlement upgrading proposals for the partner cities for a mix of investment financing from government, private sector, donor/aid agency and financial institutions, which will improve the living conditions of those facing hardship.