



Consultative Group Meeting

Cities Alliance
Cities Without Slums

Barcelona, 22-23 January 2009

City Development Strategies

Achieving systemic changes
and
Delivering at scale

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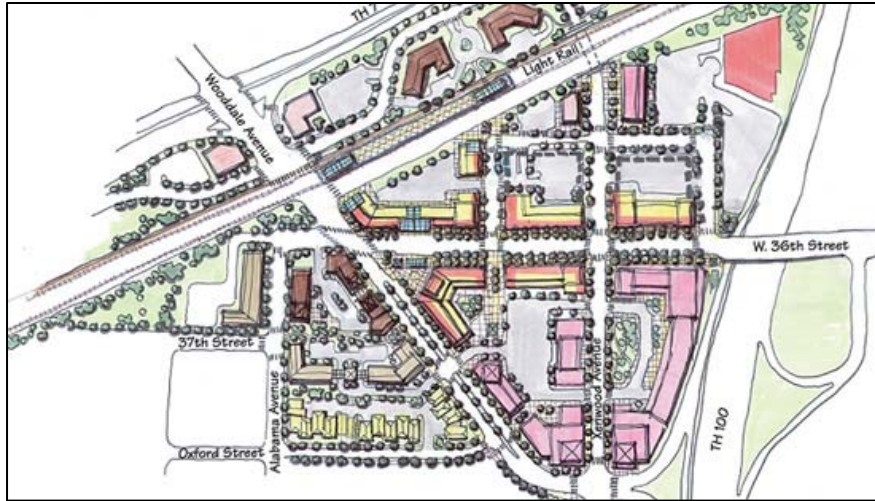


Outline of Presentation

- ❖ **Global trends in city development**
- ❖ **Issues emerging from CDS portfolio analysis**
- ❖ **Challenges and concrete actions ahead**



Global trends in city development



- ❖ From master planning approach to participatory strategic planning ... back to spatial planning.

- ❖ Cities and Climate Change – New opportunity for promoting pro-poor, environmentally sensitive urban planning



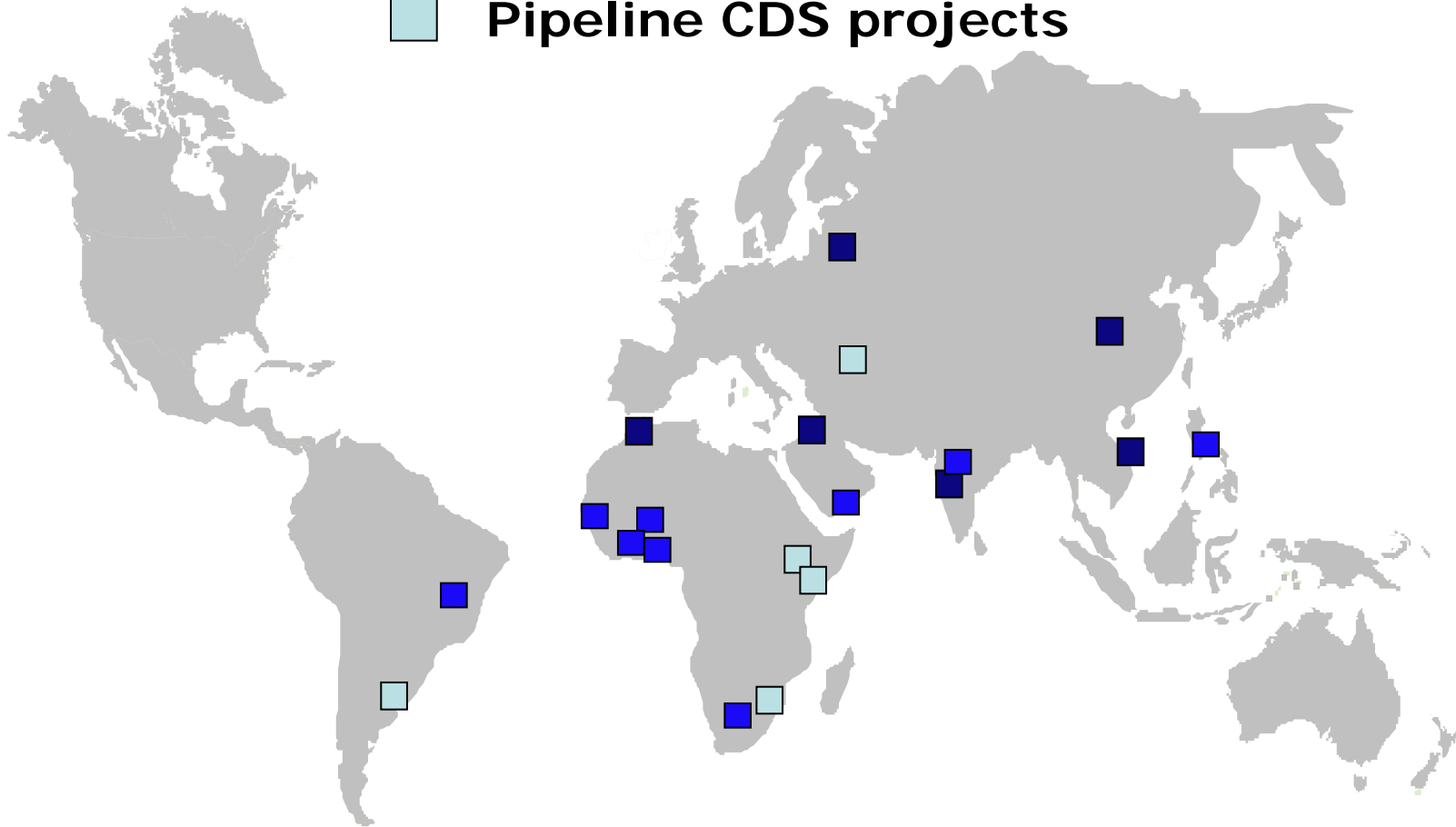
Emerging issues in CDS portfolio

Analytical Framework

	Systemic change	Delivering at scale
City level	<ul style="list-style-type: none">❖ Institutionalisation❖ State-of-the-art planning approaches	<ul style="list-style-type: none">❖ Mobilizing actors and investments❖ Pro-poor approach
National level	<ul style="list-style-type: none">❖ Decentralisation policies❖ Planning policies❖ Urbanisation strategies	<ul style="list-style-type: none">❖ Replication strategies❖ Role of LGAs, universities, etc...

Emerging issues in CDS portfolio

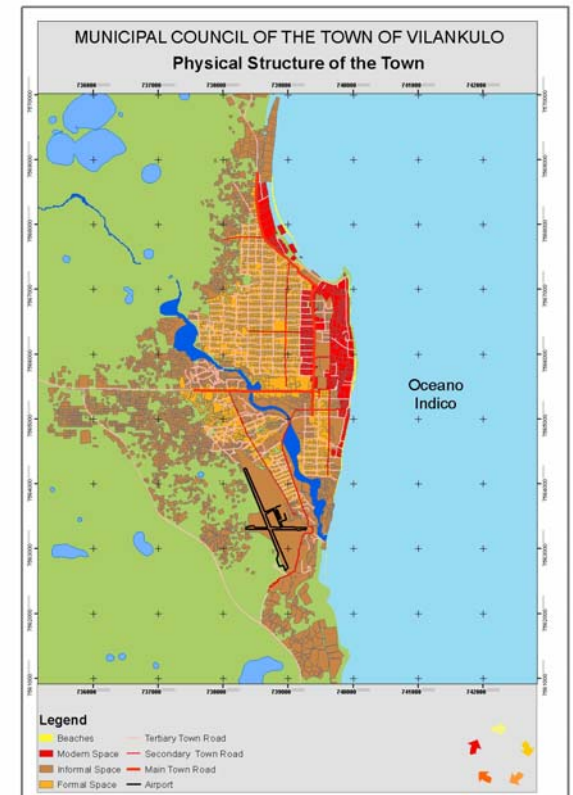
- Sample analyzed
- Finalized CDS projects
 - On going CDS projects
 - Pipeline CDS projects



Systemic change at city level

- ❖ **Need mechanisms to institutionalize new planning processes**
 - ❑ Timeframe of projects is too short for change, but
 - ❑ Interesting inter-municipal mechanisms being established

- ❖ **Need to apply state-of-the-art planning approaches**
 - ❑ Still “shopping list planning” not yet “strategic planning”
 - ❑ Often “international consultant driven” instead of “locally owned” and “participatory”
 - ❑ Almost no “spatial planning”



Delivering at scale at city level

❖ Need to move to implementation

- ❑ Despite improved coherence of efforts at city level, still weak mobilisation of large scale investments
- ❑ Difficulties to mobilise a wide range of actors for implementation

❖ Pro poor approach is critical

- ❑ Poverty focus of CDSs is weak
- ❑ Even when proposals are explicit, the results are less convincing



Systemic change at national level

❖ Need to establish an enabling environment

- ❑ decentralisation policies
- ❑ strategic planning policies
- ❑ urbanization strategies



Delivering at scale national level

- ❖ **Need to establish sustained mechanisms for supporting CDS – financial and technical**
 - ❑ Replication strategies
 - ❑ Role of Local Government Associations, universities, etc...



Looking forward: CDS work programme

- ❖ **Promote state-of-the-art strategic planning**
 - ❑ Work through CA members in the “CDS subgroup”
 - ❑ Establish a CDS conceptual framework
 - ❑ Enhance collective know-how – build momentum for change
- ❖ **CDS and poverty**
 - ❑ Expand portfolio poverty analysis
 - ❑ Develop joint work programmes on pro-poor approaches
- ❖ **CDS and climate change**
 - ❑ Focus on facilitating exchange of approaches, tools and experiences for cities to adapt to CC
 - ❑ Develop multi-member joint work programme
- ❖ **Environment in CDS**
 - ❑ Mainstream environment in CDS through JWP with UNEP
 - ❑ Join with ESMAP to promote energy efficiency in cities

Looking forward: Key questions for the Alliance

	Systemic change	Delivering at scale
City level	How can the CA promote state-of-the-art planning?	How can the CA fulfill its mandate to reduce urban poverty?
National level	How can the CA support countries to establish an enabling environment?	What is the role of the CA in building capacity of local organizations to roll out CDS?



Thank You!



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Thank You!