



Consultative Group Meeting

Cities Alliance
CITIES WITHOUT SLUMS

Manila, 8-9 November 2007

City Development Strategies

— Promoting Systemic Change

Pelle Persson, CA secretariat
Manila, the Philippines
November 8, 2007



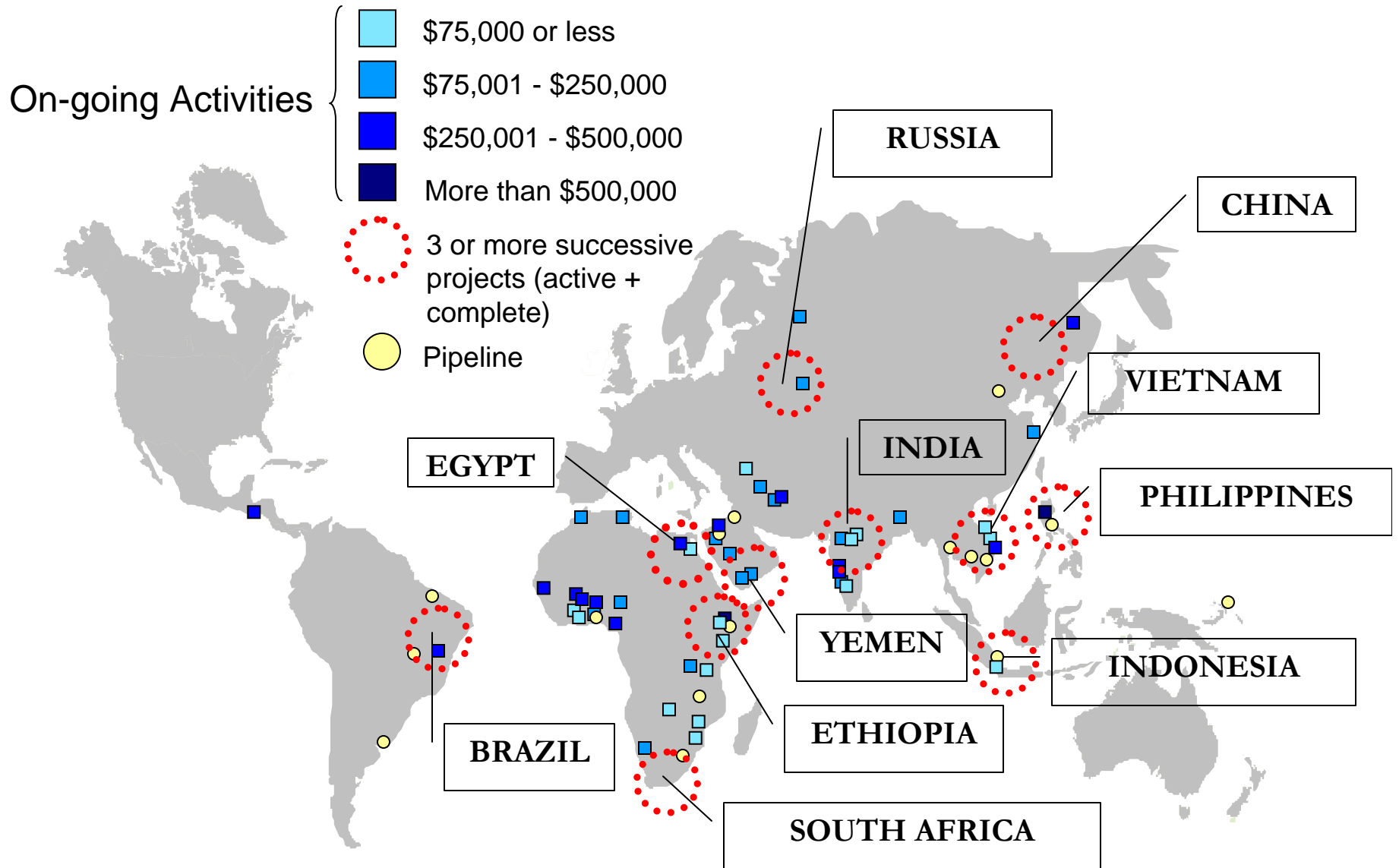
Global trends related to City Development Strategies

1. Cities - drivers of economic growth and poverty alleviators
2. Democratisation and Decentralisation
3. Fiscal reforms lagging
4. Strategic Planning - replacing Master Planning
5. CDS scope is broadening
6. Environment and City Development
7. Cities learning from each other

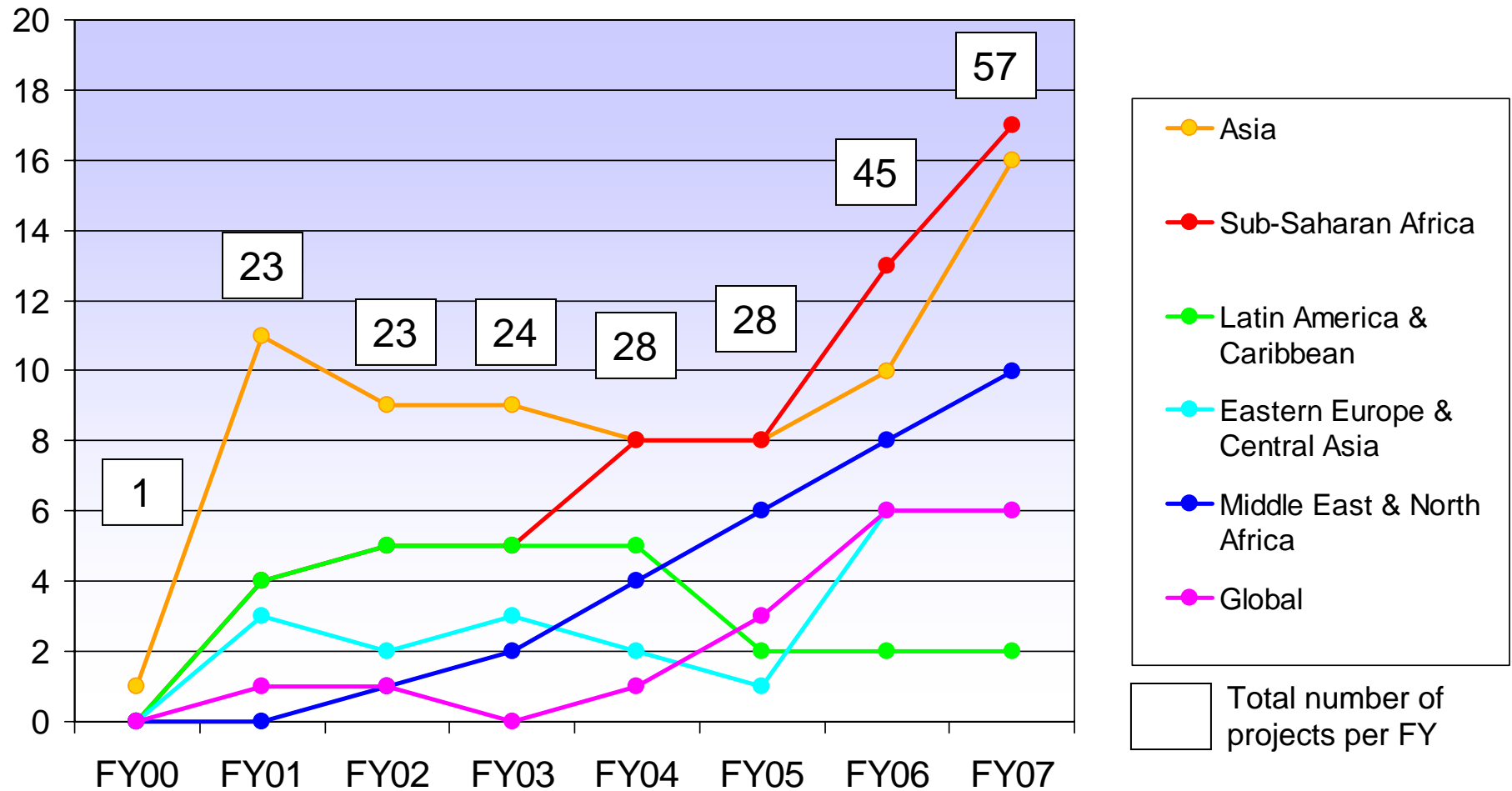


Air pollution and lack of sustainable sanitation threatens the life in many Asian cities

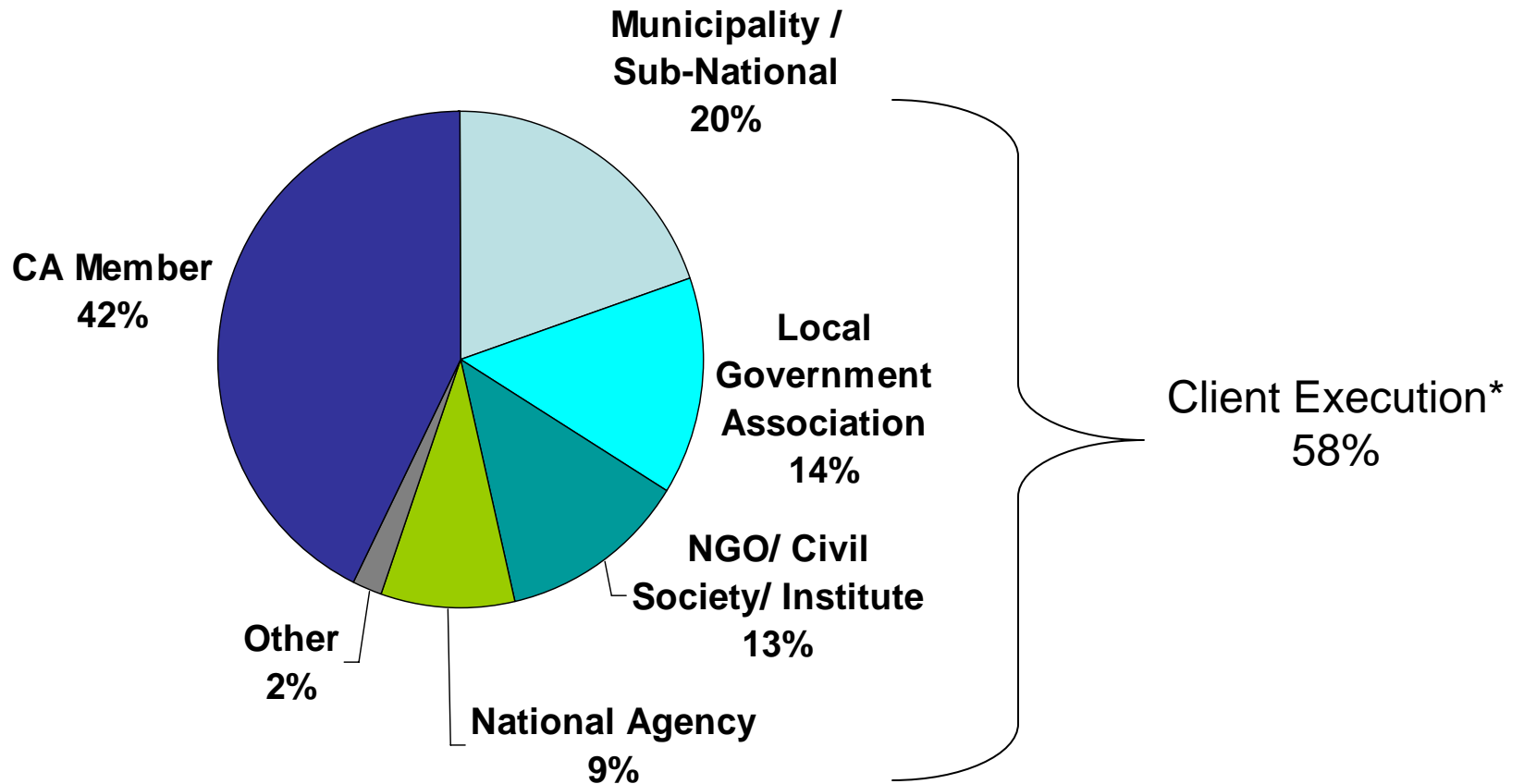
Cities Alliance CDS Portfolio



Regional Distribution of Active CDS Projects by Fiscal Year

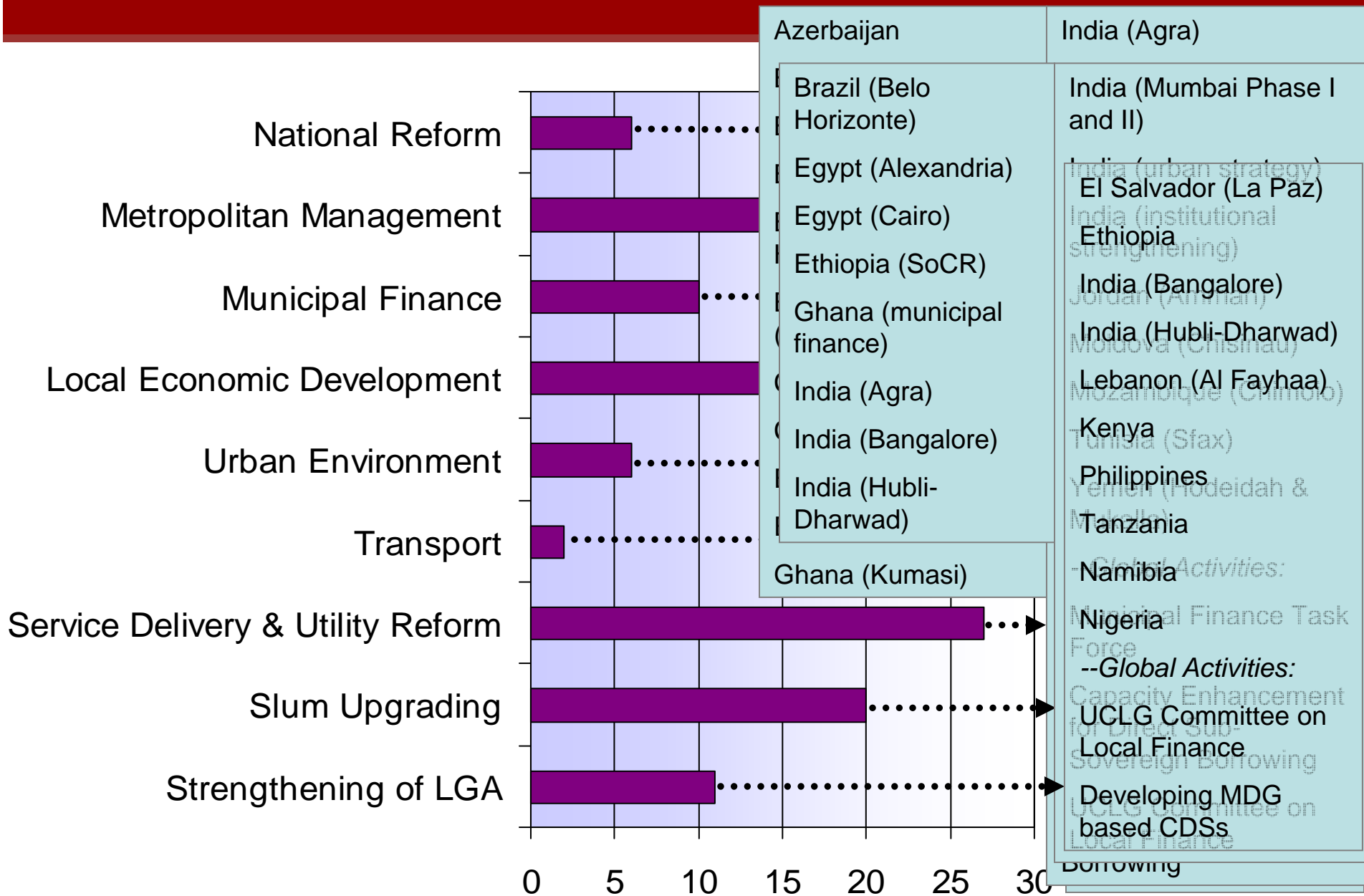


Execution of Active CDS Grants



*Indicates main recipient and executor of grant funds. A small portion of the grant (up to 15%) may be used for supervision.

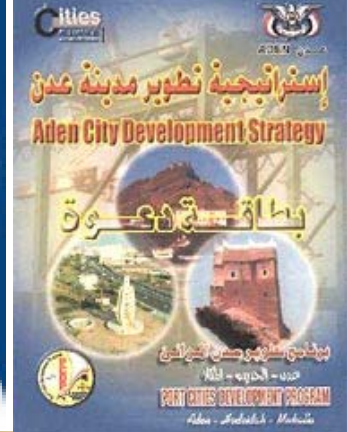
Frequency of Key Themes in Active CDS Portfolio



Lessons from portfolio analysis- City Development Strategies (CDS)

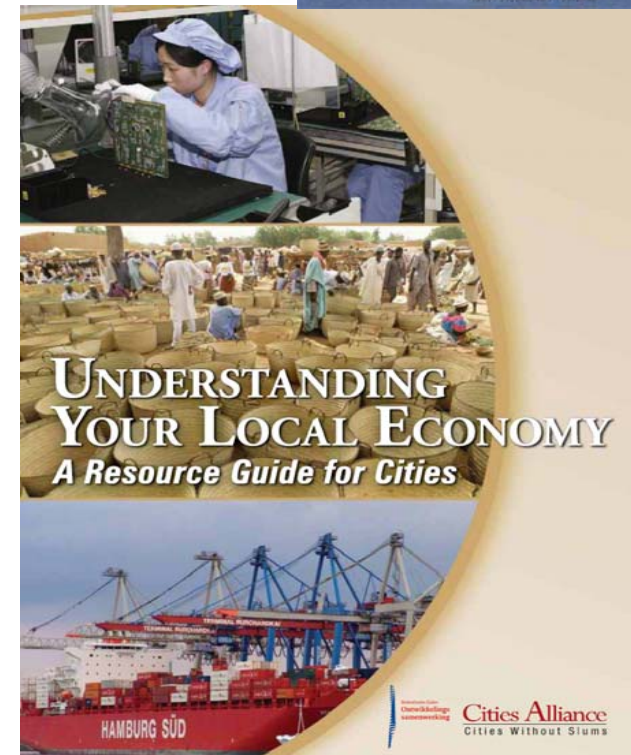
1. Scaling up CDS initiatives to national level - Systemic approach

- ❑ City replication
- ❑ Country-wide approaches from LGAs or Nat Gov't



2. LED vital to create jobs and economic growth

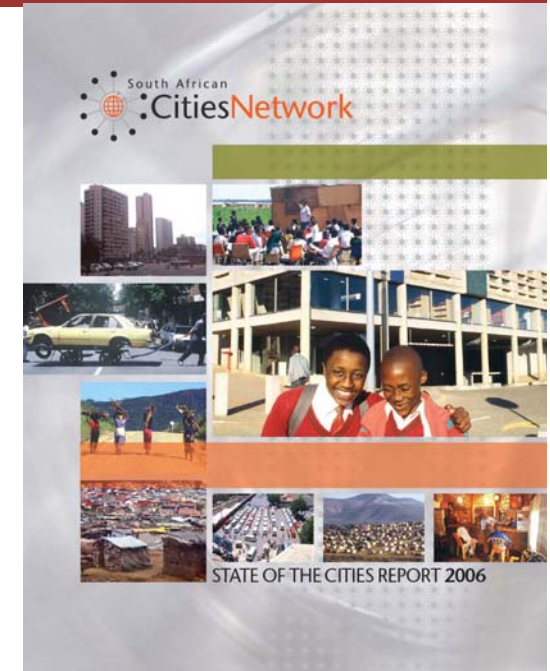
- ❑ Poverty reduction impossible unless cities are productive.
- ❑ Strengthen LED assessment + urban competitiveness
- ❑ Job creation



Lessons from portfolio analysis- City Development Strategies (CDS)

3. State of the Cities Reporting – knowledge base at national level

- ❑ South Africa, Kenya, Tanzania, Ethiopia, Nigeria, Philippines
- ❑ Linkages to UNH's Rapid Urban Sector Profile Study and World Bank's Economic Sector Work



4. Metropolitan management increasingly important

- ❑ Mega cities growing beyond their jurisdictions,
- ❑ Incorporation, cooperation or chaos? (Manila, Cairo, Shanghai, Sao Paulo, South Africa, Bangalore)
- ❑ Key questions – substantive, institutional and democratic



3. RSD: New Expressways 1999-2007-2010

Lessons from applications - City Development Strategies (CDS)

Strong points	Weak points
Link to investments	Co-financing – seldom reported on
Client execution	Coherence of effort - few members are sponsors
Partnership - participatory methods widely applied	Duration - few completed on time
Institutionalisation repetition of planning	Environment – end of pipe - systemic approaches rare

The year in review - Evaluation Projects 2007

Completed CDS

Field Evaluation

CDS: Dosso & Maradi, Niger

Lessons

1. Decentralization of responsibilities
2. Resources and staff not decentralized
3. Donors and government coordination
4. Local ownership is key for success
5. Financing of Cities – still low on the agenda



Central Market Maradi



Mayors taking the lead



Coordination meeting



Local ownership

5 Desk Evaluations

* preparatory grant

1. Kumasi, **Ghana** *
2. State of the Cities Report, **South Africa**
3. CDS system in Punjab, **Pakistan** *
4. City Networking and Investment Marketplace initiative in **Asia**
5. Institutionalization of CDS into urban planning; **Iran** *

Lessons and Recommendations

State of Cities Report 2006, South Africa

1. **Cities must drive the process**
2. **Broad participation and commitment**
3. **The role of cities for national economic growth**
4. **Robust information promotes better urban policy**
5. **International support was important**
6. **Institutionalize State of the Cities Reporting!**



CDS - Looking ahead

1. Work through CA members

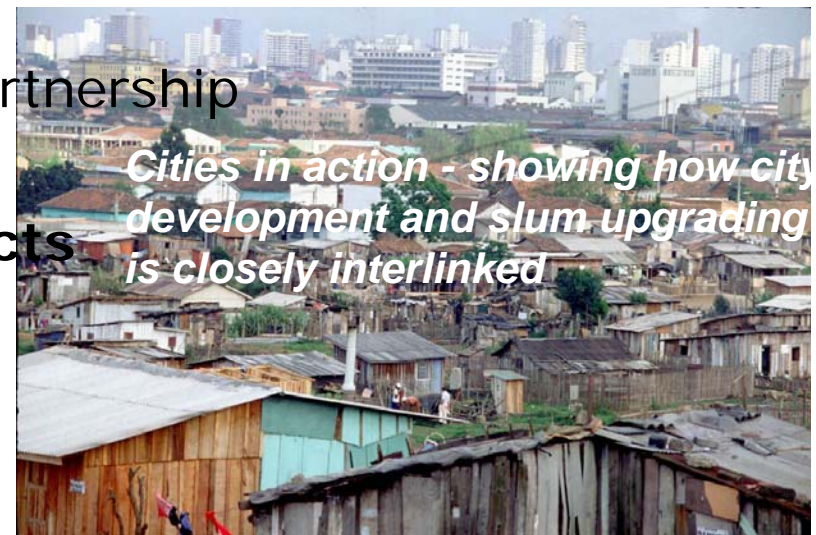
- ❑ Cities to choose partners
- ❑ Work Programs with members
- ❑ Special initiatives - climate change

2. Systemic approaches

- ❑ Influence national policies
- ❑ Networking at national, regional and global level
- ❑ Wholesale instead of retail
- ❑ Framework Agreements and Partnership Grants

3. Learning and knowledge products

- ❑ Benchmarking
- ❑ Cities in action
- ❑ Thematic papers





Water For People
Africa Without Borders

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