



INSTITUTE OF LOCAL GOVERNMENT STUDIES

Building Capacity for Local Governance

Land, Services & Citizenship

**SUSTAINABLE URBAN LOCAL GOVERNMENT CAPACITY BUILDING
IN GHANA**



**- An Enabling Platform for Effective
Governance and Enhancement
of Service Delivery**

Core Programme Objectives

- Activity type: Capacity building
- Strengthen the primary actors within the local governments
 - to strategically lead and manage inclusive urban development
 - to enhance skills in strategic, spatial and human settlement planning
 - to improve financial management skills
 - to develop responsive and accountable local governance
 - to engender coherent metropolis-wide responsiveness (in planning, service delivery & disaster management)

Contextual Linkages

- How do these activities respond to Ghana's urban challenges?
 - Juncture in Ghana's urban development trajectory requiring step-change in conventional approaches

Capacity building:

- Conventional training →
 - coaching & mentoring,
 - peer learning,
 - south-south cooperation
- Sectoral/Departmental (project-focused) →
 - Multi-tiered multi-sectoral
 - Individual,
 - Organisational (LI 1961)
 - Institutional (Systems)

- Peer Learning networking

- City to city (e.g. KMA revenue mobilisation)
- City to project (e.g. UMLIS Ayawaso Street naming & house numbering)
- Urban knowledge platforms
- Ghana Urban Forum

- South – South Cooperation

- Lagos Urban Transport
- Curitiba Integrated Public Transport and Environmental Management
- Namibia-Build Together: National Housing Programme
- Addis Ababa Housing Programme
- SA Integrated Development Planning
- Uganda – prioritisation of urban development

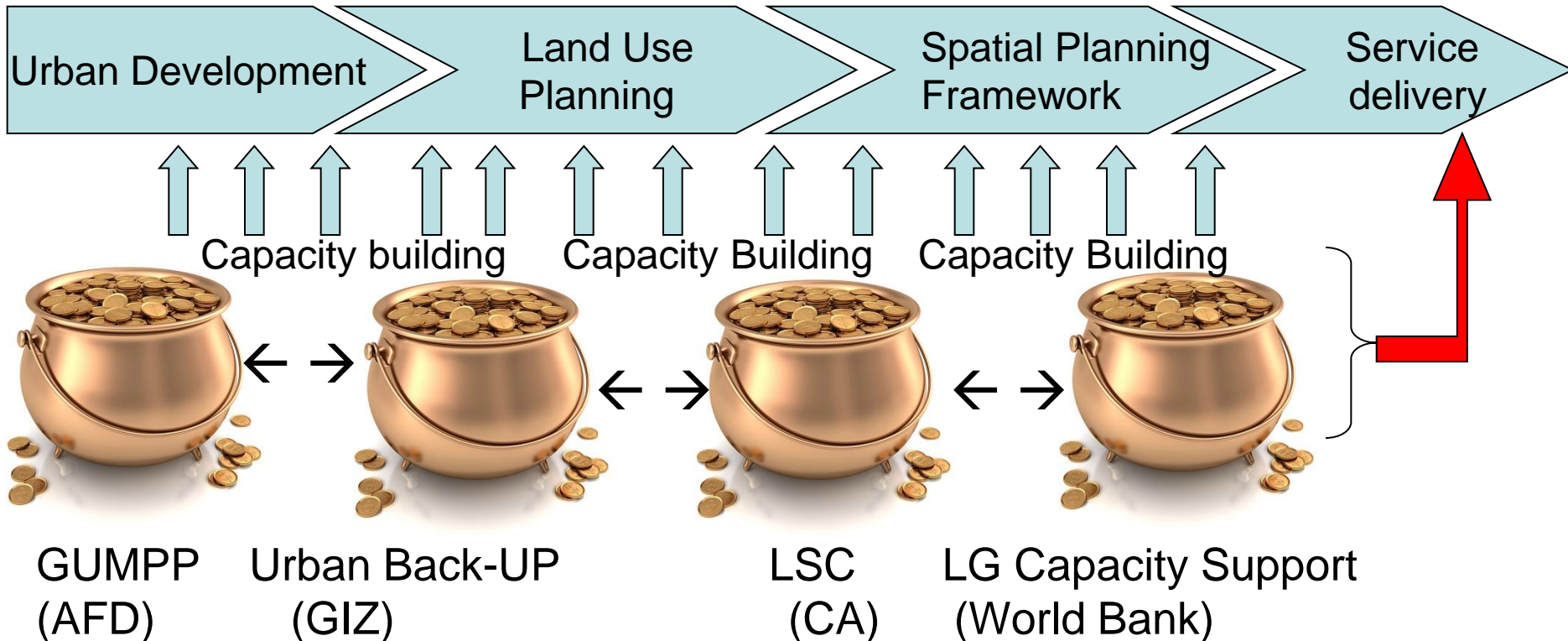
Contextual Linkages II

- Reinforcing focus on
 - Strategic and Integrated spatial planning from MTDP
 - Multi-stakeholder ownership and coordination
 - Inclusivity and Accountability
- Layering hardware support (physical infrastructure) with organisational capacity (orgware)
 - Service delivery mandate
- Segue into national policy frameworks
 - Decentralisation Reform Policy and Action Plan
 - National Urban Policy (draft)
 - National Shelter Policy (draft)
 - Land Use Planning law (draft)

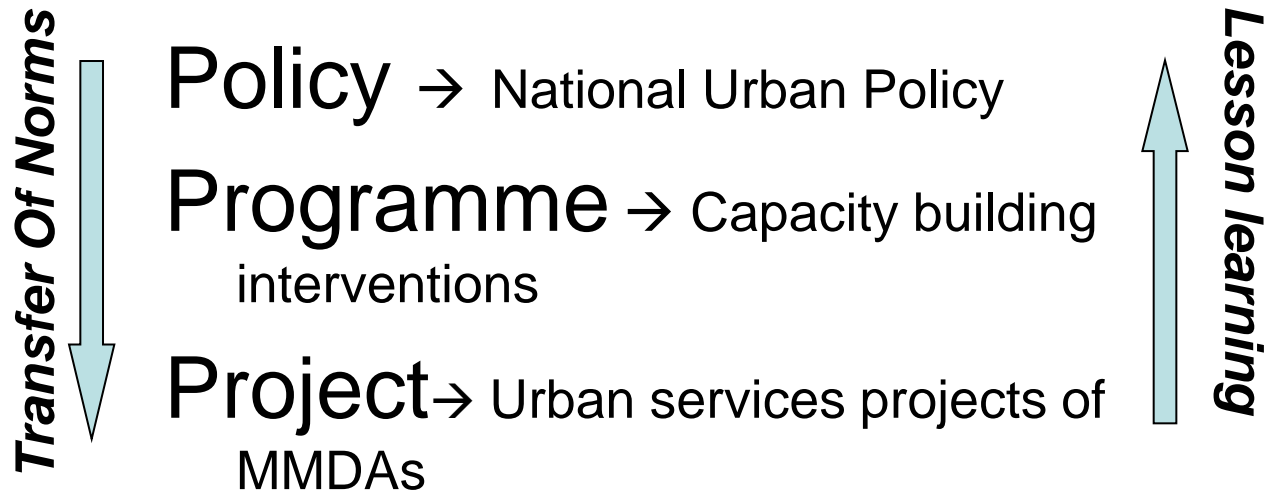
Aligned Investments & Initiatives

Policy and institutional framework

- National Urban Policy,
- Land Use Planning Law,
- New Spatial Planning Framework



Synergies / Alignment



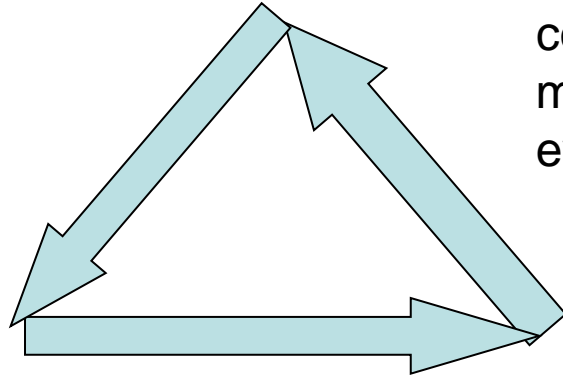
- *Added value*
 - Ensures the thread of coherence from policy to projects
 - Opportunities for convergence and consolidation
 - Good prospects for leveraging resources through partnerships
 - Internal initiatives
 - ILGS Masters programmes

Horizontal alignment

UDU (Sector Ministry) responsible for policy oversight, coordination of stakeholders, monitoring of interventions, evaluation and policy review

ILGS

(research, advocacy & management development institution)
mandated to promote capacity-building training and development, research, consultancy and advisory services for all



Peoples Dialogue

(credible civil society organization)
with capacities for mobilization & advocacy; & access to national and international civil society parties, links & strategies

- Joint responsibilities: identifying/collating views /experiences / lessons into policy processes
- Links to key stakeholders including civil society, development partners & media
- Strengthening interfaces for collaboration, partnerships, networking
- Knowledge consolidation → ILGS Masters programmes (case studies, etc)

The Country Partnership Program in Ghana

- Facilitates a strong partnership between these three actors to pursue the agenda of synergistic, innovative and responsive metropolitan governance
- Provides a “role-model” strategy (of partnership) that will can deliberately be replicated at other levels and between various players in the business of metropolitan governance (eg fostering regular peer learning as a key principle as well as strategy)
- Provides better motivation for communication between the different entities and therefore more information about the achievements of the other parties
- Provides ready, multiple “custodians/champions” of the collective gains along the way; a better sense of ownership of each others’ successes
- Will move away from the tendency of past interventions resulting in **“islands of excellence”** (good, small projects that worked well but did not have multiplier effects) to a facility that **shares best practices** more widely and has **more potential for spill-over effects**.

Thank you for your attention



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