“Thanks to the training, I have learnt how to prepare project concept notes and submit them for funding opportunities. It has also become easier for us to prepare investment projects. I’m now in regular contact with colleagues from other municipalities to exchange on the challenges we face and discuss solutions.”

Mohamed Salah, Technical Director, Municipality of Beja
**Project results and impact**

**Component 1: Strategic urban development planning institutionalised and scaled up**

1. The CDS was adopted as the key local development planning tool in 8 cities
2. Established a pool of experts, mentors, and a peer-to-peer learning Network on Territorial Development Planning with 20 member municipalities
3. Generated knowledge resources and created an online repository available to municipalities

**IMPACT:**
- 80+ representatives of national and local authorities, and civil society, improved their skills in the areas of participatory planning, municipal finance and project development.

“"It’s been the first time we have installed LED streetlights. Before, children were scared to go home after school when it was dark along the street. Now they feel much safer, and the shops have more visitors. The overwhelmingly positive feedback of the residents of this neighbourhood encouraged us to extend the LED lights to more areas.”
Leila Zina, Municipality of Msaken

**Component 2: Strengthened institutional capacities of the National Federation of Tunisian Municipalities**

1. Well-staffed and empowered FNCT teams with improved skills in administrative and financial management, procurement, technical advisory and project design
2. Created a corporate contact database of municipal stakeholders and service providers
3. Scaled-up geographic coverage throughout the country
4. Established a welcoming workshop space for municipalities as a place for exchange, debate, and learning

**IMPACT:**
- Enhanced role and strength of the FNCT as technical assistant provider and advocate for municipal interests
- Acquired experience and skills now benefit other projects.

“"Through the project, we were able to test our new rules and procedures. A rigorous and transparent procurement mechanism proved to be the backbone for the success of our quick-win projects. As a result, many of our municipal partners have been able to improve their own procurement processes, so that more projects can be implemented than before"”
Leila Bel Haj Rhouma, Administrative and Financial Director of FNCT

**Component 3: The City Development Strategy put into action**

1. 8 projects implemented from the CDS directly responding to citizen needs
2. Prioritisation and co-creation workshops with civil society and local authorities
3. City staff trained on project design, financing and project execution and monitoring

**IMPACT:**
- 470,000 beneficiaries of improved public infrastructure and services through city investment projects:
  1. A new waterfront esplanade for the inhabitants and visitors of Gabes
  2. An inclusive urban park in Medenine
  3. Energy-efficient LED street lighting in a disadvantaged neighbourhood of Msaken
  4. Energy-efficient LED street lighting in two strategic traffic sites of Kairouan
  5. A citizen space in Sidi Bouzid is expected to treat over 10,000 citizen requests per year
  6. A well-equipped public gym in the centre of Tataouine
  7. Improving the stormwater drainage system in Jendouba
  8. An inclusive neighbourhood park in Beja

**COLLECTIVE IMPACT RESULTING FROM THE 3 COMPONENTS:**
- Leveraged funding: over $250,000 leveraged in co-financing from the cities, $10 millions leveraged in follow-up funding to FNCT (from EU and SDC), and $3 millions leveraged to strategic city planning across Tunisia
- Improved relationships and greater trust between municipalities and their citizens and civil society
- Enhanced multi-level cooperation between the national government, local authorities, and the National Federation of Tunisian Cities
Institutionalising participatory city planning and management in Tunisia’s secondary cities

With technical and financial support from Cities Alliance and financial support from the Swiss State Secretariat of Economic Affairs (SECO), the FNCT implemented the “CDS-ACT” project (2019-2022) that strengthened, institutionalised and scaled-up participatory urban development planning and management in Tunisia. This was the first donor-funded project to be entirely managed by FNCT itself.

The project has made significant contributions to strengthening the FNCT’s role as a technical support facility and advocacy platform for Tunisian municipalities. Throughout the project, the FNCT improved internal management processes, expanded, and deepened its thematic expertise areas, and was able to extend the services offered to its members and enhance its advocacy role vis-à-vis national development stakeholders.

The project contributed to FNCT becoming a central actor in Tunisia’s decentralisation process, enabling it to lead large decentralised cooperation projects independently. As a result, the Federation has secured about $10 million of multi-year funding from the European Union and the Swiss Agency for Development and Cooperation (SDC).