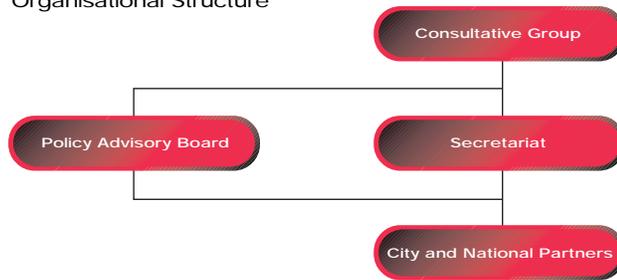


# Organisation

## Cities Alliance Organisational Structure



See charter at Cities Alliance website,  
<http://www.citiesalliance.org>

In accordance with its charter, the governance and organisational structure of the Cities Alliance includes a Consultative Group, a Policy Advisory Board and a Secretariat.

## The Consultative Group

The Consultative Group – the Alliance’s board of directors – is responsible for setting the Alliance’s long-term strategy, approving its annual work programme and budget and reviewing achievements. The Consultative Group is composed of financial contributors to the Cities Alliance Trust Fund and the political heads of the major global organisations of local authorities who have pledged their commitment to achieving Alliance goals. Prospective financial contributors may serve as Associate Members for a period agreed to by the Consultative Group. The Consultative Group is co-chaired by the Vice President, Private

Sector Development and Infrastructure, the World Bank; and the Executive Director, United Nations Centre for Human Settlements (Habitat).

Consultative Group meetings are held annually in connection with a global Public Policy Forum designed to share the lessons learned from experience and agree on policy orientations and standards of practice in areas related to the Alliance’s goals. The Consultative Group has also formed a five-member Steering Committee, made up of a subset of its members, to provide guidance to the Secretariat.

## Consultative Group Meetings

- **Berlin**, December 1999: inaugural meeting, launch of Cities Without Slums action plan, and approval of Charter and 2000 work programme.
- **Montreal**, June 2000: first Public Policy Forum, review of application guidelines and approval of Cities Alliance Vision statement.
- **Rome**, December 2000: approval of Charter amendments, 2001 work programme and procedures to establish Policy Advisory Board and Steering Committee.

# Organisation

## Consultative Group Members — June 2001\*

### Local Authorities

- International Union of Local Authorities
- Metropolis
- World Federation of United Cities
- World Associations of Cities and Local Authorities Coordination

### Governments

- |           |                   |                  |
|-----------|-------------------|------------------|
| ■ Canada  | ■ Japan           | ■ United Kingdom |
| ■ France  | ■ The Netherlands | ■ United States  |
| ■ Germany | ■ Norway          |                  |
| ■ Italy   | ■ Sweden          |                  |

### Multi-lateral organisations

- UNCHS
- World Bank

\* Associate members that have attended meetings of the Consultative Group include: the African Development Bank, Austria, Denmark, the European Commission, Finland, Spain, the United Nations Development Programme, UNICEF and the International Labour Organization.

## The Policy Advisory Board

The Alliance's Policy Advisory Board is composed of eminent urban experts from each region. They provide guidance to the Consultative Group on key strategic, policy and regional issues and support the implementation of Alliance activities. At its meeting in December 2000, the Consultative Group approved the initial composition, terms of office and operating procedures for the Policy Advisory Board. The board meets twice a year and is composed of eight members who serve two-year terms on a rotational basis. Six members were nominated initially (two from Africa, two from Asia, one from Latin American and the Caribbean and one from the North). The board's two remaining

members will be nominated by the Consultative Group from the Arab States and Eastern Europe.

The Policy Advisory Board held its first meeting June 11–12, 2001, at the United Nations headquarters in New York, on the occasion of the General Assembly's special session on Istanbul+5. During this meeting, the board members familiarised themselves with the strategic issues facing the Alliance and organised their work around immediate and longer term goals. This included elaborating their role in organising the conceptual content and outreach of Public Policy Forums so as to help build strategic alliances in each region to further the Cities Alliance vision and agenda.

# Organisation



*From left to right: Policy Advisory Board members Jean Pierre Elong Mbassi, Somsook Boonyabancha, Mary Houghton, Sheela Patel and Akin L. Mabogunje at the first meeting in New York, June 2001*

The board brings together civic leaders and policy advisors with a formidable range of expertise in both the public and private sectors which spans the leadership of community-based organisations, non-governmental organisations and their networks, local authority organisations,

community banks, community savings and credit schemes, commercial banks and public sector financial institutions. What they have in common is practical knowledge and political experience in working with poor cities and the cities' poor world-wide.

## Policy Advisory Board Members — June 2001

**Somsook Boonyabancha** is Director of the Community Organisations Development Institute of the National Housing Authority of Thailand; Advisor to the Crown Property Bureau on slum improvement and land-sharing; and Secretary General of the Asian Coalition for Housing Rights, a regional coalition of NGOs, community organisations and professionals based in Bangkok, Thailand.

**Mary Houghton** is President and Director of Shorebank Corporation in Chicago, USA, a US\$1.1 billion asset commercial bank holding company organised to implement community development strategies in targeted urban neighbourhoods and rural areas, and advisor to private banks and micro-credit lending institutions in developing and transition countries.

**Akin L. Mabogunje** is Executive Chairman of the Development Policy Centre, Ibadan, Nigeria; Chairman of the Board of Trustees, Ijebu-Ode Development Board for Poverty Reduction; and an internationally renowned African development scholar who has published and lectured widely on urban management, rural development and spatial perspectives in the development process.

**Jean Pierre Elong Mbassi** is Coordinator of the Municipal Development Programme, West and Central Africa, based in Cotonou, Benin; Special Advisor to the Union of African Cities; and an experienced practitioner in urban management and slum upgrading.

**Sheela Patel** is founding Director of the Society for the Promotion of Area Resource Centres in Mumbai, India, working in alliance with the National Slum Dwellers Federation and Mahila Milan in the federation of community-based organisations of the urban poor and the promotion of women's savings and credit schemes as a means to community mobilisation.

**Richard Webb** is the President of Banco Latino in Lima, Peru; former Director of the Instituto Cuanto; former President of the Central Bank of Peru; and a widely published scholar on public policy, income distribution, poverty and economic reform.

# Organisation

## The Secretariat

The Alliance Secretariat is a small team housed in the World Bank that carries out the Alliance's mandate and manages its operations.

### Secretariat Staff — June 2001\*

Manager, **Mark Hildebrand**

Lead Urban Finance Specialist, **Mohini Malhotra**

Senior Urban Upgrading Specialist, **William Cobbett**

Resource Management Officer, **Kevin Milroy**

Urban Specialist, **Ahmed Eiweida**

Programme Assistant, **Karen Burke**

\* Gaetano Leone from UNCHS and Lesly Puyol from the United Nations Environment Programme helped establish the Secretariat and the Alliance's initial operations, and returned to their respective organisations in early 2001.