



FINANCIALS

Ten Years of Cities Alliance Finances

From its inception, the Cities Alliance has received strong support from the main international development agencies that give priority to city and urban development issues. Ten donor governments pledged at least the minimum \$250,000 membership contribution during the inaugural meeting of the Cities Alliance Consultative Group (Berlin, 1999) or in the immediate months afterwards. All of the G-7 nations plus the Netherlands, Norway, and Sweden joined the World Bank, UN-HABITAT, and the organised representatives of cities and local governments as founding members of the Alliance.

United Cities and Local Governments (UCLG) and Metropolis currently represent cities on the governing board, holding four seats with no annual membership contribution required.

The initial budget taken to Berlin in December 1999 called for mobilising \$40 million during the first three years (2000–02). Although it took four years for Cities Alliance members to meet that target, the Alliance's financial picture has remained strong. The Alliance's founding members committed more than \$120 million during its first 10 years.

Additional commitments of more than \$6 million have been made by new development agencies joining the Alliance, including three new multilaterals UNEP, the Asian Development Bank [ADB], the European Union [EU] and the governments of Australia and Spain.

A prominent feature of the Cities Alliance has been the participation of developing country governments, which are allowed full membership for a minimum annual contribution of \$50,000. Six governments have made this financial commitment: Brazil, Chile, Ethiopia, Nigeria, the Philippines, and South Africa. Starting in 2007, Brazil voluntarily increased its annual contribution to \$75,000.

The leading international network of slum dweller organisations, Shack/Slum Dwellers International (SDI), joined the Alliance in 2007, with its annual membership contribution funded by the government of Norway.

Most of Cities Alliance funding has been used for a grant facility for slum upgrading and city development strategy projects, serving all developing regions. The main business line of the Alliance is administration of the grant facility, complemented by a small portfolio of learning, knowledge sharing, and communication activities implemented by the Cities Alliance Secretariat.

During the early years of the Alliance, most grant facility projects were executed by the World Bank and UN-HABITAT on behalf of the beneficiary cities and countries. In recent years, an increasing share of projects is executed directly by country-level recipients, following an alignment of Cities Alliance policy with the aid effectiveness agenda. During fiscal 2009, the funding for nearly 60 percent of approved projects went to national and local governments or their civil society partners.

Fiscal Year 2009 Highlights

Cities Alliance members sponsored 17 new city development strategies (CDSs) and slum-upgrading projects as part of the \$11.6 million work programme approved during fiscal year 2009, including \$9 million approved from core funds. The core fund approvals were 17 percent higher than in fiscal year (FY) 08, and disbursements were up 5 percent.

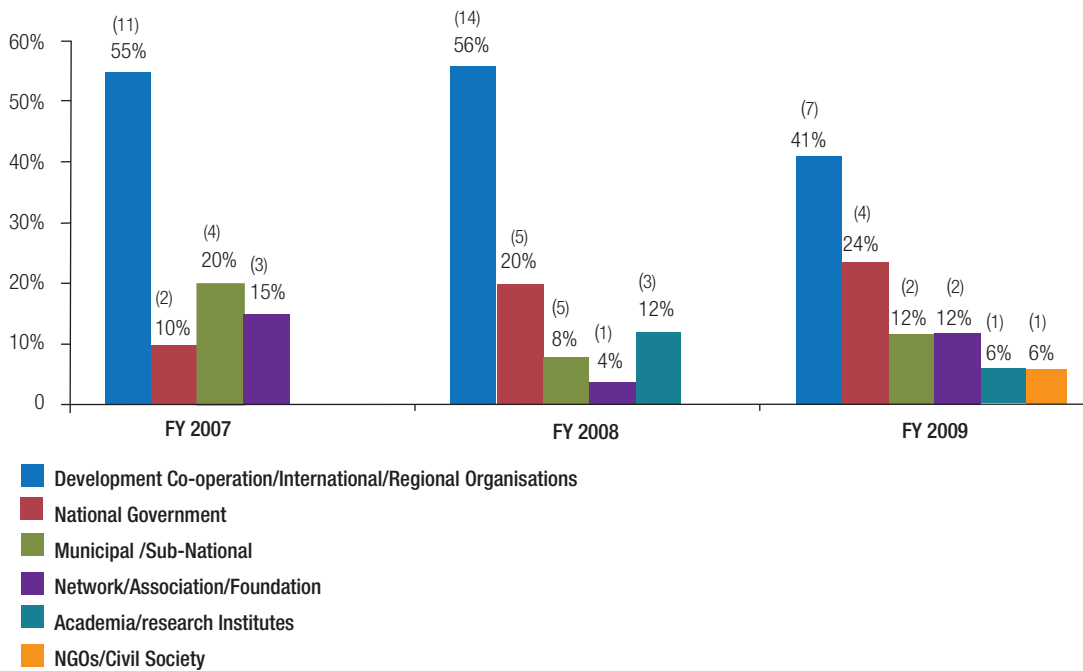
Projects in Latin America and the Caribbean were the largest regional recipients of grants in FY09, receiving US\$2.1 million in allocations, 18 percent of the total approved. Projects in Sub-Saharan Africa and Asia received 16 percent of grant funding. More than 50 percent of funding was allocated for global and multi-regional activities, including funding of the Cities Alliance Secretariat. Also included was nearly \$1.4 million in joint work programme activities with Alliance members, most focused on learning and knowledge activities, such as environment, climate change, and municipal finance.

The financial highlight of FY09 was a commitment of \$15 million to the Cities Alliance from the Bill and Melinda Gates Foundation for of the Land, Services and Citizenship programme. The project will be implemented in five low-income countries, working programmatically to facilitate a partnership between area-based organisations of slum dwellers with all levels of government. The project is supported by Cities Alliance members to develop citywide strategies to upgrade existing slums and to help cities and their citizens plan and implement strategies for future growth.



Jankara Market in Lagos, Nigeria. © Mark Shenley/ Still Pictures

Grant Recipients for Country-Specific Projects (Fiscal Years 2007, 2008 and 2009)



Note: Projects do not include (1) Secretariat budget managed allocations, (2) Land, Services and Citizenship for the Urban Poor global activities (Gates Foundation) and (3) Regional and global projects. Cancelled projects were included in the calculation.

SOURCES OF FUNDS FY00--FY09 (Unaudited)
(US\$ as of 30 June 2009)

SUMMARY

Type of funding	Pledges	Paid-in
Core funding	67,618,880	60,958,699
Non-core funding	70,047,947	68,697,744
Non-core Secretariat funding	9,901,079	8,735,481
Total Funding	147,567,906	138,391,924

Donor	Pledges	Duration	Paid In (a)	
			FY09	Cumulative
Core funding				
ADB	1,250,000	2002-2003, 2005-2007	0	1,250,000
Australia	750,000	2008-2010	750,000	750,000
Brazil	450,000	2004-2010	225,000	375,000
Canada	1,500,000	2000-2001, 2003-2006	0	1,585,293
Chile	50,000	2008	50,000	50,000
Ethiopia	250,000	2006-2010	49,975	149,975
European Commission	1,000,000	2009-2011	0	0
France	2,100,000	2000, 2002-2008	101,158	2,003,387
Germany	2,950,000	2000-2009	333,600	2,762,027
Italy	4,140,000	2000-2008	562,320	4,266,225
Japan	2,000,000	2000-2006	0	1,750,000
Netherlands	3,500,000	2000-2004, 2006-2008	249,970	3,499,940
Nigeria	50,000	2005	0	50,000
Norway	5,905,000	2000-2008	1,089,666	6,014,175
Philippines	50,000	2008	0	50,000
Shack Dweller Int'l	100,000	2008-2009	50,000	100,000
South Africa	250,000	2006-2010	50,000	150,000
Spain	2,250,000	2008-2010	0	2,321,400
Sweden	6,125,000	2000-2012	800,993	5,085,397
UNEP	1,100,000	2003-2007	0	1,100,000
UN-HABITAT	400,000	2004-2007	0	400,000
United Kingdom	7,100,000	2000-2007	(6,675)	7,500,148
United States	3,498,880	2000-2010	0	2,461,053
World Bank	20,850,000	2002-2010	2,694,945	17,284,679
Total core	67,618,880		7,000,952	60,958,699
Non-core funding(b)				
Canada	75,000	2004	0	73,608
France	375,000	2008-2009	128,620	207,420
Gates Foundation	15,000,000	2009-2012	14,999,980	14,999,980
Italy	13,135,000	2001-2008	421,740	12,700,518
Japan	5,000,000	2000-2006	0	4,250,000
Netherlands	350,000	2003-2004	0	350,000
Norway	3,200,000	2002-2007	0	3,272,992
Sweden	8,734,000	2003-2011	237,996	9,083,649
UNEP	15,000	2007	0	15,000
United Kingdom	22,620,000	2001-2008	1,843,596	22,200,630
United States	843,947	2003-2008	843,947	
World Bank	700,000	2001	0	700,000
Total non-core	70,047,943		17,631,932	68,697,744
Non-core Secretariat funding(c)				
World Bank	3,086,079	2000-2002, 2006-2009	6,844	3,086,079
UN-HABITAT	2,523,000	2000-2011	180,000	2,163,000
Sweden	685,000	2005-2008	0	729,402
Other	3,607,000	2001-2012	400,000	2,757,000
Total	9,901,079		586,844	8,735,481

Note: Fiscal year covers the period July 1, 2008 through June 30, 2009.

(a) Amounts may vary from amounts pledged because of exchange rate fluctuation.

(b) Non-core funding is earmarked for a specific facility, region, or activity. The facilities include the Community-Led Infrastructure Finance Facility, the Cities Without Slums Facility for Sub-Saharan Africa, the Slum Upgrading Facility, and the Land, Services and Citizenship project.

(c) Secretariat funding includes in-kind funding for staff secondments from UN-HABITAT, Germany, France and Sweden.

USES OF FUNDS, FY00--FY09 (Unaudited)
(US\$ as of 30 June 2009)

SUMMARY

Funding source	FY09		Cumulative	
	Allocations	Disbursements	Allocations	Disbursements
Core activities	8,983,359	7,419,772	62,319,234	48,100,935
Non-core activities	2,576,844	4,874,270	63,060,900	53,060,982
Total Uses of Funds	11,560,203	12,294,042	125,380,134	101,161,917

APPROVALS BY TYPE OF ACTIVITY

Type of activity	FY09		Cumulative	
	Core Funds	Non-core funds	Core funds	Non-core funds
City development strategies	3,858,289	240,000	19,117,013	3,559,495
Scaling up upgrading	1,715,070	100,000	16,112,156	41,096,117
CDS and upgrading	810,000	1,650,000	15,380,065	8,961,709
Secretariat	<u>2,600,000</u>	<u>586,844</u>	<u>11,710,000</u>	<u>9,443,579</u>
Total approved grants	8,983,359	2,576,844	62,319,234	63,060,900

APPROVALS BY REGION

Region	FY09		Cumulative	
	Core funds	Non-core funds	Core funds	Non-core funds
Non-core funds				
Sub-Saharan Africa	1,419,000	415,000	11,775,896	4,322,695
Asia	325,000	0	12,011,220	3,396,775
Eastern Europe & Central Asia	621,000	0	2,990,327	0
Latin America & the Caribbean	1,738,976	375,000	10,207,816	14,752,475
Middle East & North Africa	134,833	0	4,522,564	0
Global/Multiregional	2,144,550	1,200,000	9,101,411	31,145,376
Secretariat	<u>2,600,000</u>	<u>586,844</u>	<u>11,710,000</u>	<u>9,443,579</u>
Total approved grants	8,983,359	2,576,844	62,319,234	63,060,900

SECRETARIAT EXPENDITURES

Expense	FY09	FY08	Y07	Cumulative
<i>Operational:</i>				
Secretariat staff*	1,402,440	1,326,223	1,040,371	7,881,605
Consultants, other labour	205,829	255,704	104,053	1,032,502
Travel	400,721	385,894	332,892	2,724,971
Other costs	21,373	50,093	35,374	805,250
Subtotal	2,030,363	2,017,914	1,512,690	12,444,328
<i>Management and administration</i>				
Secretariat staff	974,668	848,151	859,494	6,793,100
Rent, computing, other costs	338,324	335,662	259,544	2,025,400
Subtotal	1,312,992	1,183,813	1,119,038	8,818,500
Total	3,343,355	3,201,727	2,631,728	21,262,829

*Includes an in-kind Project Staff for the Financing of African Cities: Stakes, Issues & Tools Project.

NEW and ON-GOING ALLOCATIONS

as of 30 June 2009

FY (appr.)	Grant Amount (US\$)	Start Date	Country	Activity
SUB-SAHARAN AFRICA REGION				
FY06	330,000	Apr-06	Benin	Development Strategy for Greater Cotonou
FY08	250,000		Benin	Urban development and rehabilitation strategy for the city of Abomey
FY06	330,000	Apr-06	BurkinaFaso	Strategy for Developing Greater Ouagadougou and Improving Basic Infrastructure and City Services in Underprivileged Areas
FY06	500,000	Feb-07	Cameroon	Urban Development and Poverty Reduction Strategy: City of Douala and its Greater Urban Area
FY08	74,000	Dec-07	Ethiopia	Establishment of Ethiopian Cities Network (ECN)
FY09	75,000	Aug-08	Ghana	Preparatory Grant Request Towards Ghana's New Direction In Support Of Sub National Government Infrastructure Development And Service Delivery
FY08	71,000	Jun-08	Liberia	Preparation of Monrovia Slum Upgrading Initiative
FY08	71,375	Jun-08	Malawi	Preparatory Grant for Development of Lilongwe CDS
FY08	360,000	Apr-08	Mali	National program for slum upgrading and reduction of substandard settlements in the cities of Mali - Cities of Mali without Slums
FY06	75,000	Oct-05	Mozambique	Slum Improvement Demonstration Project for Maputo City
FY09	52,500	Jan-09	Mozambique	Preparatory Grant for the Development of a State of Mozambican Cities Report
FY09	353,000	Jun-09	Mozambique	Slum Upgrading and City Development Strategy for Nampula City
FY08	250,000		Nigeria	Preparation of State of the Cities Report
FY09	240,000	Mar-09	Regional	Building Partnerships for Cities Without Slums in Western Africa
FY09	193,500	Feb-09	Regional	Development and Adaptation of Quick Guides for Policy Makers on Housing the Poor in African Cities
FY06	380,000	Apr-06	Senegal	Greater Dakar Urban Development Strategy
FY06	430,000	Feb-07	Senegal	National Programme for Slum Improvement and Slum Upgrading in Senegal's Cities: "Senegalese Cities without Slums"
FY06	500,000	Jun-06	South Africa	Upgrading for Growth: Implementing the Breaking New Ground Policy within Ekurhuleni's City Development Strategy
FY06	535,000	Jun-06	South Africa	The Tshwane Sustainable Human Settlement Strategy and Financing Plan
FY08	500,000	Mar-08	South Africa	Strengthening the South African National Upgrading Support Programme
FY09	100,000	Mar-08	South Africa	Strengthening the South African National Upgrading Support Programme- USAID Cofinancing
FY08	240,000	Mar-08	Swaziland	Supporting the Design of a CDS-based Local Government System in Swaziland
FY05	360,000	Sep-04	Tanzania	Action Plan to Upgrade All Informal Settlements in Dar Es Salaam by 2015
FY07	73,956	Dec-07	Tanzania	Establishment of Tanzania State of the Cities Report (Preparatory Phase)
FY09	370,000	Apr-09	Togo	Greater Lomé Urban Development Strategy
FY09	450,000		Uganda	Development of the National Urban Policy and Strategic Urban Development Plan

NEW and ON-GOING ALLOCATIONS

as of 30 June 2009

FY (appr.)	Grant Amount (US\$)	Start Date	Country	Activity
ASIA REGION				
FY05	215,000	Nov-05	Bhutan	Bhutan National Urban Development Strategy and Thimphu City Development Strategy
FY07	14,775	Dec-06	Bhutan	UNEP Cofinancing of Bhutan National Urban Development Strategy and Thimphu CDS
FY08	180,000	Cancelled	Cambodia	Improvement of Living Environment in Flood Prone Slum Areas in Cambodia through Community-based Waste Management Strategies
FY06	250,000	Sep-06	China	Shanghai Development Strategy in Regional Context
FY04	182,600	Jul-04	India	Community-Led Sangli Toilet Construction Activity
FY08	500,000	Jul-08	India	Transformation of Mumbai into a World Class City - Phase II
FY05	180,700	Feb-05	India	Hyderabad City-Wide Slum Upgrading Action Plan
FY05	154,700	Mar-05	India	Visakhapatnam City Development Strategy and Slum Upgrading Action Plan
FY06	184,268	Dec-05	India	City Development Strategy for Hubli-Dharwad
FY07	75,000	Jan-07	India	Urban Institutional Strengthening and Capacity Enhancement Project
FY07	75,000	Mar-07	India	Urban Strategy for India 2025 and Mega Cities Strategy
FY07	74,419	Apr-07	India	Bruhat Bangalore comprehensive development and slum upgradation strategy
FY08	75,000	Apr-08	Indonesia	Making Urban Investment Planning Work. Building on the Indonesian CDS Process
FY06	500,000	Nov-05	Mongolia	Citywide Pro-poor "Ger Upgrading Strategy and Investment Plan" (GUSIP)
FY07	75,000	May-07	Nepal	Preparation of a Proposal - Nepal: Slum Upgrading Strategies and Investment Program"
FY06	541,100	Oct-05	Philippines	City Development Strategies in the Philippines: An Enabling Platform for Good Governance and Improving Service Delivery
FY06	500,000	Jul-06	Philippines	A Metro Manila 'Cities Without Slums' Strategy
FY08	196,500	Oct-08	Philippines	Review of the Cities Development Strategy Program in the Philippines and Preparation and Publication of the State of Philippine Cities Report
FY09	250,000	Mar-09	Philippines	Towards a Local Economic Development Strategy in Quezon City
FY08	100,000	Jun-08	Regional	South Asia Regional Adviser
FY09	75,000	Jan-09	Regional	South Asia Regional Adviser - increase
FY09	75,000	Jan-09	Multi-country	Preparatory Proposal to Support Fiji Islands, Samoa and Papua New Guinea Implement their Commitments under the Pacific Urban Agenda (PUA) through the Preparation of CDS/Settlements Upgrading Strategies
FY08	500,000	Nov-07	Sri Lanka	Pro-poor Partnerships for Participatory Settlement Upgrading in Sri Lanka
FY07	357,225	Cancelled	Vietnam	City Development Strategy focusing on Urban Environment Management in Haiphong City
FY07	75,000	Apr-07	Vietnam	Urban Planning in a Rapidly Urbanizing Setting - Danang

NEW and ON-GOING ALLOCATIONS

as of 30 June 2009

FY (appr.)	Grant Amount (US\$)	Start Date	Country	Activity
EASTERN EUROPE AND CENTRAL ASIA REGION				
FY09	250,000	Jun-09	Albania	Albania Tirana City Development Strategy
FY08	210,100	Cancelled	Azerbaijan	Municipal Development Strategies – Azerbaijan
FY09	300,000	Nov-08	Georgia	Tbilisi City Development Strategy for Sustainable Development
FY09	71,000	Oct-08	Tajikistan	City Development Strategy Elaboration of a Full-Scale Project Document
LATIN AMERICA AND THE CARIBBEAN REGION				
FY09	499,006		Argentina	A Way Forward – Argentina City Development Strategies for Three Municipalities in the Province of Buenos Aires
FY06	450,000	Oct-05	Brazil	Strategies for the Sustainable Planning, Financing, and Implementation of Low-Income Housing and Urban Development Policy (Municipality of São Paulo)
FY06	7,208,280	Dec-05	Brazil	Bahia Integrated Urban Development Program – Viver Melhor/BIRD: Technical and Methodological Assistance Project
FY07	500,000	Apr-07	Brazil	Poverty-Focused City Development Strategy for the Metropolitan Region of Belo Horizonte
FY08	114,479	Dec-08	Brazil	Establishment of a management structure for the Municipal Fund for the Support of Social Interest Housing (FUMAPIS) of the Municipality of Diadema
FY08	211,496	Aug-08	Brazil	Building institutional capacity for scaling up slum upgrading – Distance Learning Course for Integrated Slum-Upgrading Actions
FY09	490,000	Jun-09	Brazil	Regulation of ZEIS – Special Social Interest Zones in the Municipality of Salvador
FY09	500,000	Jun-09	Brazil	State of the Cities Report – Brazil
FY09	75,000	Jul-09	Brazil	Technical Assistance and Guidance in the Implementation of the Brazil National Housing Plan (PlanHab)
FY07	498,200	Oct-07	Chile	Support for the implementation of the programme to recover 200 neighbourhoods through capacity building and strengthening among local actors and public services
FY09	74,970	Jun-09	Chile	Chile Recovering Neighborhoods Program: Lessons learned in <i>Mes del barrio</i> experience among local actors and public services
FY08	500,000	Feb-09	Costa Rica	Towards a Neighbourhood Improvement Policy: Home, Community, City, and Quality of Life
FY06	500,000	Apr-06	El Salvador	Preparation of an Urban Development Strategy for the Region La Paz in the Department of La Paz and San Vicente
FY05	879,195	Jul-04	Regional	Scaling Up Successful Methodologies in the Latin America and Caribbean Region (Italy)
FY09	475,000	Jul-08	Regional	São Paulo Cities Alliance Support Office

NEW and ON-GOING ALLOCATIONS

as of 30 June 2009

FY (appr.)	Grant Amount (US\$)	Start Date	Country	Activity
MIDDLE EAST AND NORTH AFRICA REGION				
FY06	350,000	Dec-05	Egypt	Alexandria City Development Strategy for Sustainable Development: Phase II
FY08	75,000	Nov-07	Egypt	Preparatory Grant Assistance for Greater Cairo Metropolitan Development Strategy and Citywide Upgrading
FY06	379,231	Oct-06	Lebanon	Al-Fayhaa Sustainable Development Strategy
FY05	490,000	Sep-05	Morocco	Partnership Framework Agreement for Ministry of Housing and Supporting and Monitoring of the Program Urban Development Cities Without Slums
FY05	250,000	Feb-05	Regional	Establishing a Regional City Development Strategy Facility at the Arab Urban Development Institute (AUDI), Riyadh, Saudi Arabia
FY08	380,000	Mar-08	Syria	Aleppo City Development Strategy
FY09	74,833	Cancelled	Syria	Preparation of Syria State of Cities Report
FY09	60,000	Mar-09	Syria	Upgrading Informal Settlements in Rief Damascus – Preparatory Grant Assistance
FY07	245,000	Jun-07	Tunisia	Greater Sfax Development Strategy – Phase 2
FY06	250,000	Nov-06	Yemen	Sana'a City: Medium- to Long-Term City Development Strategy for Sustainable Development
FY08	74,500	Jun-08	Yemen	Sana'a City Development Strategy Climate Change Incremental Activity
GLOBAL AND MULTIREGIONAL ACTIVITIES				
FY08	125,000	Feb-08	Global	Learning and Knowledge Sharing – MTS Supplemental
FY09	100,000	Jan-09	Global	Learning and Knowledge Sharing – increase
FY08	25,000	Feb-08	Global	Communications and Advocacy – MTS Supplemental
FY09	100,000	Jan-09	Global	Consultative Group and Public Policy Forum meetings – increase (Barcelona)
FY09	50,000	Jan-09	Global	Cities Alliance Advocacy Panel (Restructured Policy Advisory Board)
FY09	10,000	Jan-09	Global	Technical Peer Reviews – increase
FY07	2,364,000	Feb-07	Global	Development of the Community-Led Infrastructure Finance Facility (CLIFF) – Sida continuation funding
FY08	116,040	Jul-07	Global	Development of the Community-Led Infrastructure Finance Facility (CLIFF) – USAID cofinancing for Design of Urban Poor Fund
FY08	647,550	Dec-07	Global	Support for Priorities of CA Medium-Term Strategy – Norway noncore
FY08	160,000	Feb-08	Global	Implementation of Medium-Term Strategy – Secretariat Costs
FY08	25,000	Feb-08	Global	Monitoring and Evaluation – MTS supplemental
FY09	100,000	Jan-09	Global	Monitoring and Evaluation – increase
FY05	250,000	Feb-06	Global	Developing MDG-based CDSs
FY05	250,000	Feb-06	Global	UCLG Committee on Local Finance and Development (formerly Municipal Finance Commission)

NEW and ON-GOING ALLOCATIONS

as of 30 June 2009

FY (appr.)	Grant Amount (US\$)	Start Date	Country	Activity
GLOBAL AND MULTIREGIONAL ACTIVITIES				
FY06	517,000	Apr-06	Global	Mainstreaming Cities Alliance Engagement with UCLG
FY06	10,000,000	Jul-05	Multiregional	Slum-Upgrading Facility (SUF) – Pilot Programme
FY05	242,500	Mar-05	Global	Incubating Local Economic Development (LED) Partnerships
FY05	525,000	Mar-05	Global	Advancing the Cities Alliance Knowledge Generation and Dissemination Agenda (DFID) – including MFTF and Urban Finance cofinancing
FY08	50,000	Feb-08	Global	Urban Finance Initiative, including Municipal Finance Task Force (MFTF) – MTS suppl.
FY06	610,000	Oct-05	Global	Enhancing Urban Development in National Policy Dialogues
FY06	100,000	Jan-06	Global	CA Urban Environment Initiative
FY08	50,000	Feb-08	Global	CA Urban Environment Initiative – MTS supplemental
FY08	370,000	Jan-08	Global	Financing of African Cities: Stakes, Issues & Tools (France Noncore)
FY08	75,000	Jun-08	Global	Cities with Jobs: Integrating Productive Employment into City Development and Slum-Upgrading Strategies
FY09	50,000	Jan-09	Global	Gender and Youth
FY09	150,000	Aug-09	Global	Evaluation of Project Implementation Modalities of the Cities Alliance
FY09	68,600		Global	Making the Case for Incremental Housing
FY09	1,200,000	Mar-09	Global	Land, Services and Citizenship – Gates Foundation-funded programme
FY09	75,000	May-09	Global	Establishing the University Urban Research Initiative
FY09	400,950		Global	Joint Work Programme: Mainstreaming the Environment in the Cities Alliance Activities
FY09	250,000	Jul-09	Global	Joint Work Programme: Successful Approaches to National Slum Upgrading and Prevention
FY09	75,000	Aug-09	Global	Joint Work Programme: Lessons and Policy Recommendations from Urbanisation Programmes of Precarious Settlements in Brazil
FY09	65,000		Global	Joint Work Programme: Cities and Climate Change (\$435,000 additional from Norway noncore for MTS)
FY09	250,000	Jun-09	Global	Joint Work Programme: UCLG Municipal Finance Commission – Second Phase
FY09	75,000	Jul-09	Global	Joint Work Programme: Enhancing Enumeration as a Tool
FY09	250,000		Global	Joint Work Programme: UCLG City Future CDS – Second Phase

ACTIVITIES CLOSED or CANCELLED DURING FY09

as of 30 June 2009

FY (appr.)	Grant Amount (US\$)	Completion Date	Country	Activity
SUB-SAHARAN AFRICA REGION				
FY02	380,640	Jan-08	Burkina Faso	CDSs and local Poverty Reduction Strategy Papers for the local governments of Bobo-Dioulasso, Banfora, and Ouahigouya

ACTIVITIES CLOSED or CANCELLED DURING FY09

as of 30 June 2009

FY (appr.)	Grant Amount (US\$)	Completion Date	Country	Activity
FY07	75,000	Aug-09	Kenya	Preparation of CDS and State of the Cities Report (SCR) Programme for Kenyan Urban Local Authorities
FY06	500,000	Dec-08	Mozambique	Improving Water and Sanitation in Quelimane City
FY07	42,000	Jun-09	Mozambique	Preparatory Grant for the Development of a CDS and Slum-Upgrading Strategy for Chimoio
FY07	42,000	Jun-09 Vilankulo	Mozambique	Preparatory Grant for the Development of a CDS for
FY07	89,325	Dec-07	Namibia	Preparatory Study: Participatory City Development Strategies in Namibia
FY07	270,000	Dec-08	Regional	Cities Without Slums: towards implementing a support program for countries and cities of western and central French-speaking Africa – increase
FY06	240,000	Jun-09	Rwanda	Financial Management Modernization and Development Strategy for Kigali
FY08	71,000	Jun-09	Sierra Leone	Preparation of Slum Initiative, Freetown
ASIA REGION				
FY06	237,933	Jul-09	India	City Development Strategy for Pro-Poor Economic Growth for the Heritage City of Agra
FY07	75,000	Mar-09	Vietnam	Preparation of a Proposal on Viet Nam: City Development Strategy for Thanh Hoa City in a Regional Development Context
EASTERN EUROPE AND CENTRAL ASIA REGION				
FY06	71,000	Oct-08	Moldova	Moldova – City Development Strategy
FY05	230,000	Aug-09	Russian Federation	Vologda Development Strategy Alliance
LATIN AMERICA AND THE CARIBBEAN REGION				
FY08	55,000	Mar-09	Brazil	Support of National Housing Plan and National Housing Subsidy Policy
MIDDLE EAST AND NORTH AFRICA REGION				
FY03	245,000	Jul-09	Morocco	Metropolitan Cooperation in the Tetouan Region: the Role of the CDS
FY09	74,833		Syria	Preparation of Syria State of Cities Report
FY05	200,000	Jun-09	Yemen	Medium- to Long-Term City Development Strategy for Local Economic Development for Hodeidah and Mukalla Cities
GLOBAL AND MULTIREGIONAL ACTIVITES				
FY08	125,000	Dec-08	Global	Knowledge Dissemination – increase (Web site, publications, etc.) (Part of Learning and Knowledge Sharing)
FY08	125,000	Dec-08	Global	Knowledge Generation and Learning – increase (Part of Learning and Knowledge Sharing)
FY08	150,000	Dec-08	Global	Consultative Group and Public Policy Forum meetings – increase (Manila)
FY08	100,000	Dec-08	Global	Policy Advisory Board Semiannual Meeting – increase
FY07	15,000	Dec-08	Global	Technical Peer Reviews – increase
FY03	2,300,000	Jun-09	Global	Development of the Community-Led Infrastructure Finance Facility (CLIFF) – Sida
FY08	90,000	Dec-08	Global	Final Project Evaluations – increase-(Part of Monitoring and Evaluation)

Abbreviations and Acronyms

ADB	Asian Development Bank
AFD	Agence Française de Développement (French Development Agency)
AFDB	African Development Bank
AVSI	Association of Volunteers in International Service (Italy)
AusAID	Australian Agency for International Development
BMZ	Bundesministerium für wirtschaftliche Zusammenarbeit und Entwicklung (German Federal Ministry for Economic Cooperation and Development)
CDIA	Cities Development Initiative for Asia
CDS	City Development Strategy
CLIFF	Community-Led Infrastructure Financing Facility
CSIRO	Commonwealth Scientific and Industrial Research Organisation (Australia)
DFID	Department for International Development (United Kingdom)
FIA	Fédération Internationale de l'Automobile (FIA Foundation for the Automobile and Society),
FLACMA	Federación Latinoamericana de Ciudades, Municipios y Asociaciones
FMCU-UTO	World Federation of United Cities
GOLD	Global Report on Decentralization and Local Democracy (UCLG)
GTZ	Gesellschaft für Technische Zusammenarbeit (German Agency for Technical Cooperation)
HUDCC	Housing and Urban Development Coordinating Council (Republic of the Philippines)
IADB	Inter-American Development Bank
IBSA	India-Brazil-South Africa
ICLD	International Centre for Local Development
ICLEI	International Council for Local Environment Initiatives
IFC	International Finance Corporation (World Bank Group)
IIED	International Institute for Environment and Development
ISTED	Institut des Sciences et des Techniques de l'Équipement et de l'Environnement pour le Développement (France)
IULA	International Union of Local Authorities
IYF	International Youth Foundation
JNNURM	Jawaharlal Nehru National Urban Renewal Mission (India)
KfW	KfW Bankengruppe (Germany)
LAUD	Local Authorities and Urban Development (France)
LCP	League of Cities of the Philippines
LDC	Least Developed Countries
MAEE	Ministry of Foreign and European Affairs (France)
MINURVI	Assembly of Ministers of Housing and Urban Development of Latin America and the Caribbean Region
MISTRA	Foundation for Strategic Environmental Research (Sweden)
MoHUPA	Ministry of Housing and Urban Poverty Alleviation (India)
MoUD	Ministry of Urban Development (India)
MTS	Medium Term Strategy
MTSU	Mumbai Transformation Support Unit
PAC	Programa de Aceleração do Crescimento (Growth Acceleration Programme Brazil)
PEARL	Peer Experience and Reflective Learning Network (India)
PNH	Brazil's National Housing Plan (Plano Nacional de Habitação).

Abbreviations and Acronyms

PASDEP	Plan for Accelerated Development to End Poverty
PRSP	Poverty Reduction Strategy Papers
RAY	Rajiv Awas Yojana (India)
SDI	Shack/Slum Dwellers International
SEHAB	São Paulo Municipal Housing Secretariat
Sida	Swedish International Development Cooperation Agency
SUF	Slum Upgrading Facility
UCLG	United Cities and Local Governments
ULBs	Urban Local Bodies (India)
UNACLA	United Nations Advisory Committee of Local Authorities
UNECA	United Nations Economic Commission for Africa
UNDP	United Nations Development Programme
UNEP	United Nations Environment Programme
UNFCCC COP 15	United Nations Climate Change Conference in Copenhagen (COP 15)
UN-HABITAT	United Nations Human Settlements Programme
UPFI	Urban Poor Fund International
USAID	United States Agency for International Development
WUF	World Urban Forum
WACLAC	World Association of Cities and Local Authorities Coordination



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Left: Slum housing in Nairobi, Kenya. © William Cobbett/Cities Alliance

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