

Non-profit organization Worldwide network Since 1982

# International Workshops of COLLECTIVE PRODUCTION serving URBAN PROJECTS and their STAKEHOLDERS

Presentation of Les Ateliers, Consultative group of Cities Alliance, Maputo, November 8<sup>th</sup> 2011



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#### I- SHORT PRESENTATION

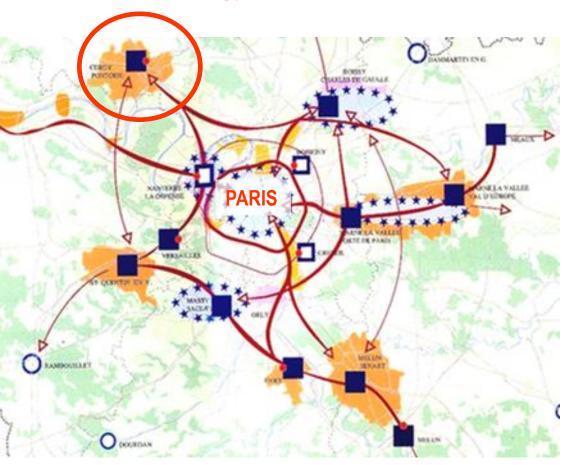
II- Specificities and characteristics

III- Examples and testimonies

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#### **1965** Decision of the State

# New town of Cergy-Pontoise



#### 1982



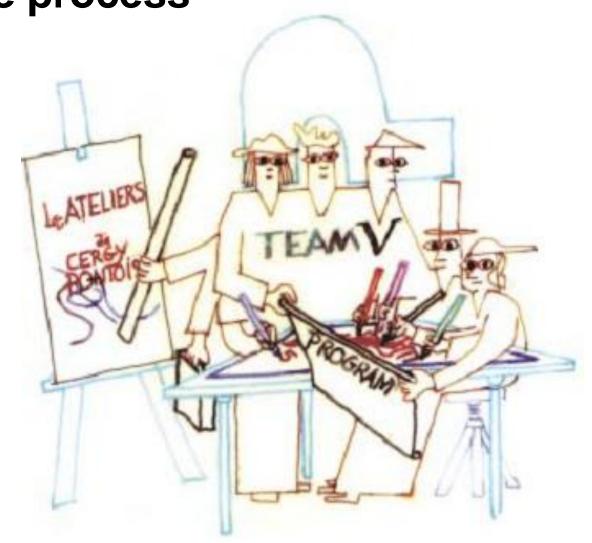


a TOOL

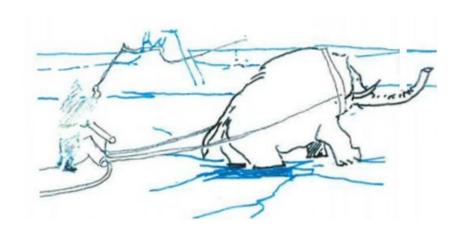
to
challenge
and enrich
the process of
producing cities.

Working on cities is by nature a collective process

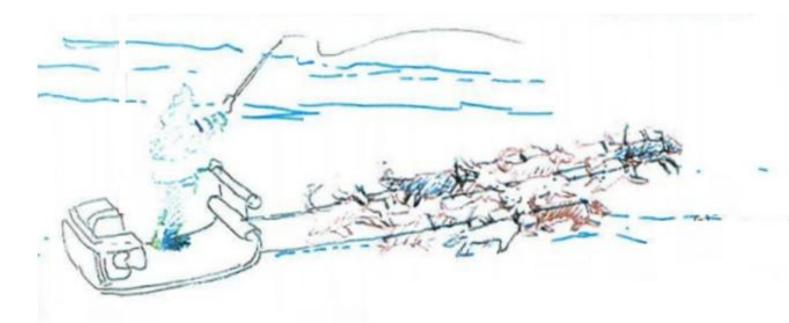
Mix different skills and cultures



# Working on cities is by nature a collective process



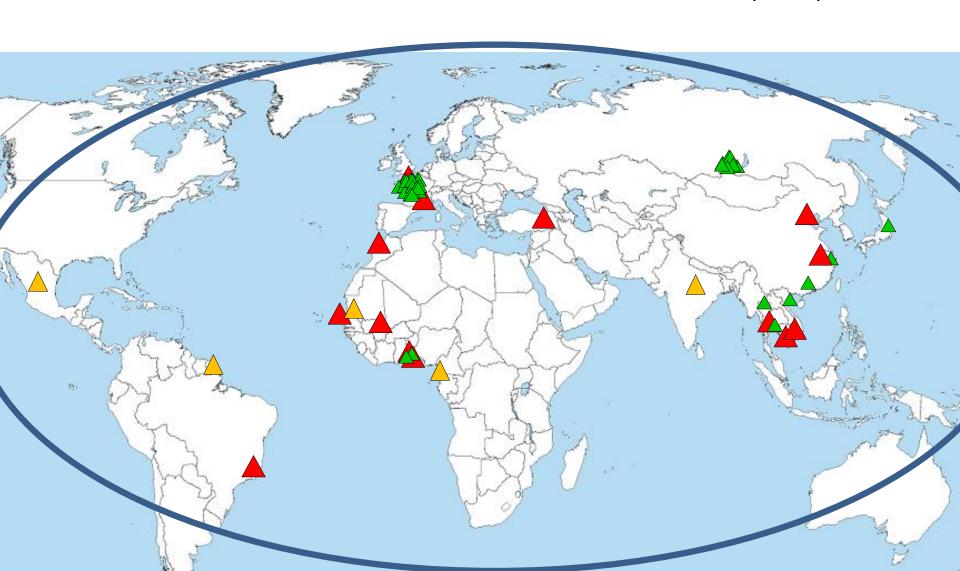
Associate stakeholders in a shared vision



#### **Since 1982**

#### A worldwide network

- ▲ Students workshops
- + Professionals workshops
- = 2000 former participants



#### **Networking people and institutions**

**Lagos 2009** 





Saint-Louis 2010













Bamako 2011







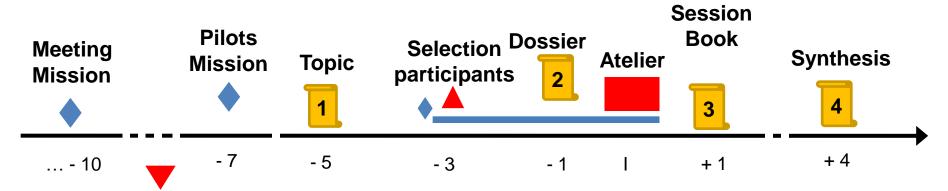




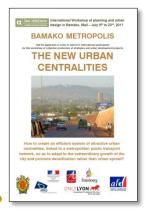


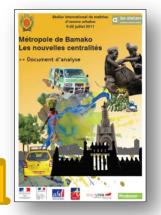


## A process of at least one-year

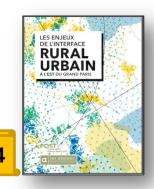


Agreement of Board and partners, Financial approval









1

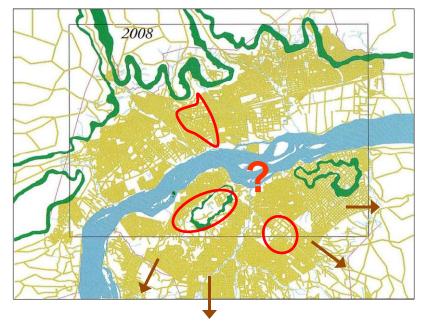


#### On the demand of local authorities



# Together identify a transversal issue of urban development





#### Select professionals of different backgrounds



































#### Gather them for a productive two weeks workshop



#### **Make teams**



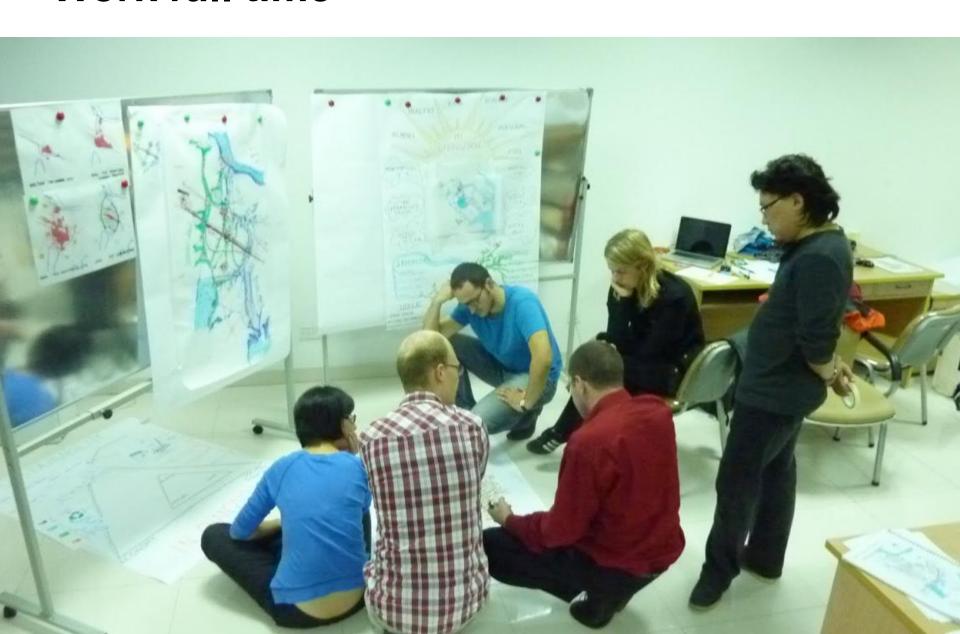
#### **Make teams**



## Work full time



# Work full time



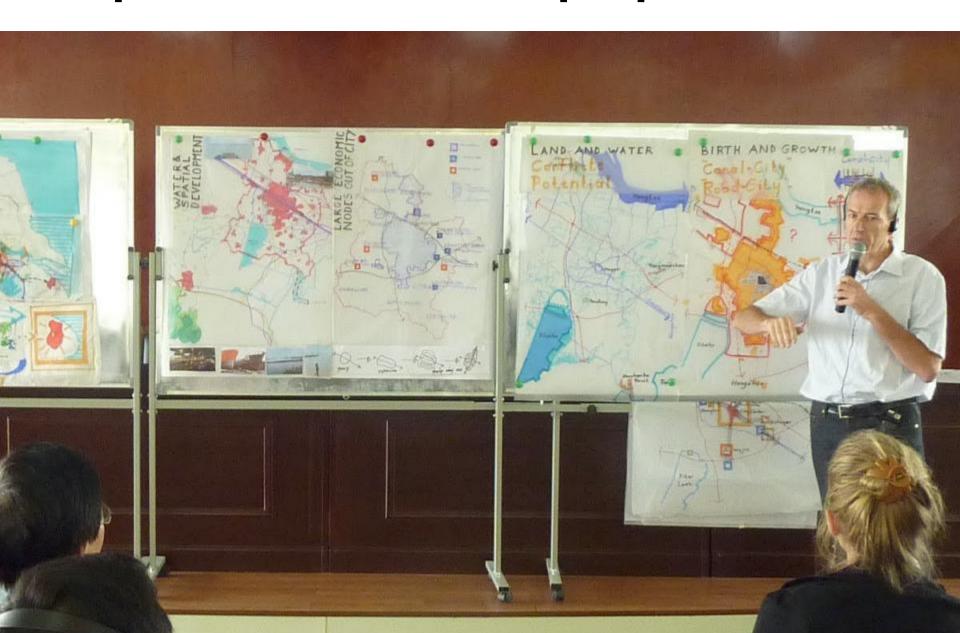
# With some moments of exchange... with the population

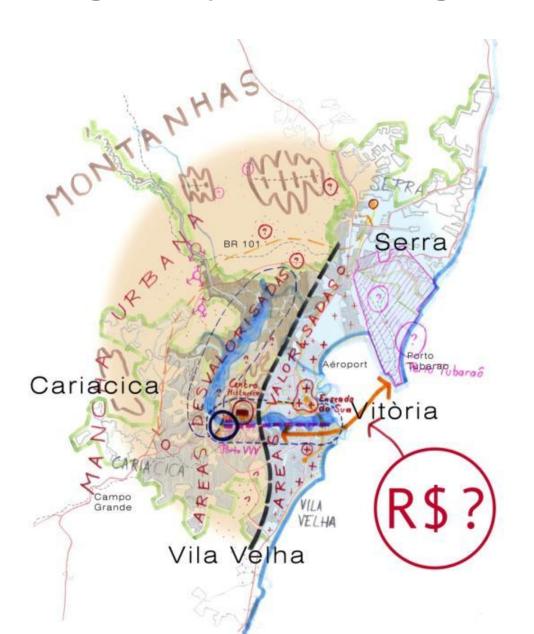


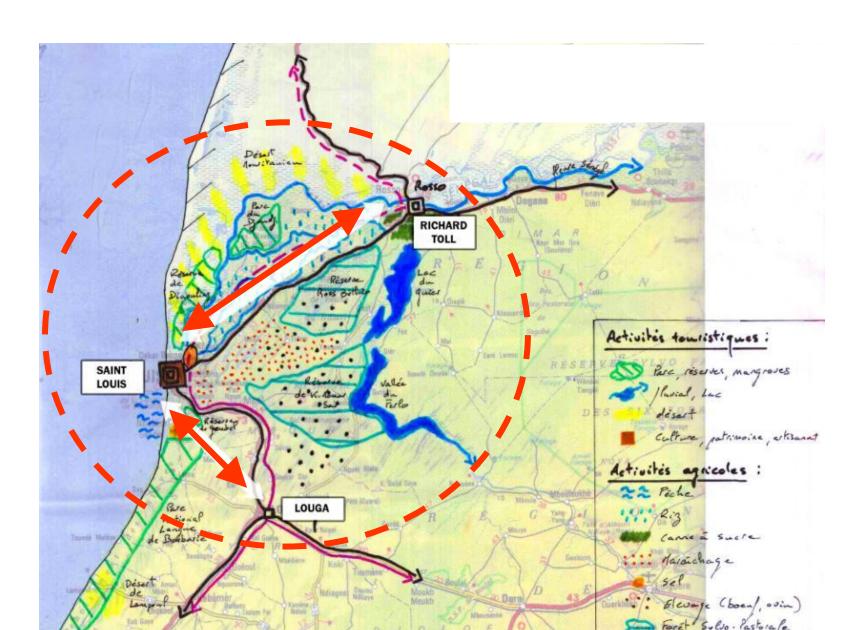
# And with local actors



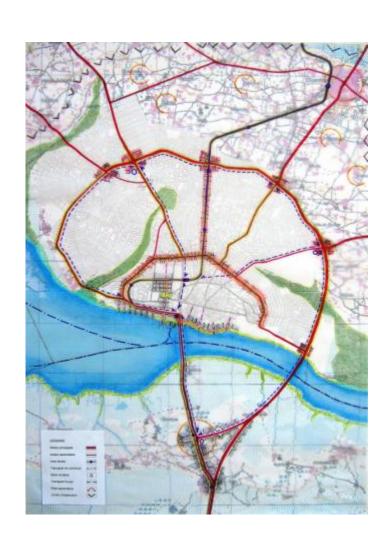
# To produce illustrated proposals

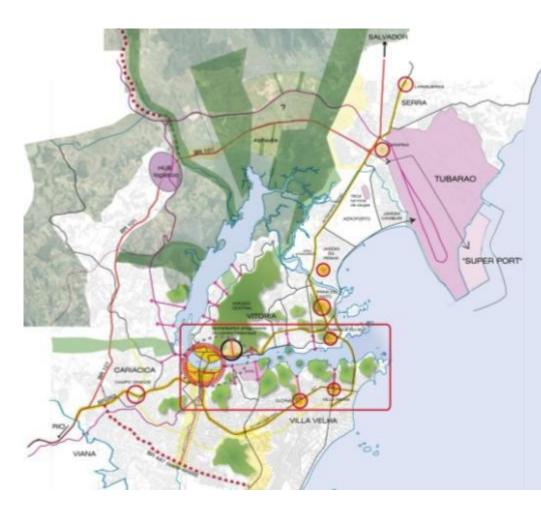






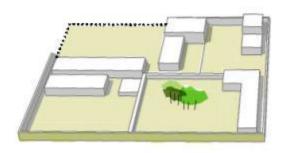














30% de surface construite/îlot 0 m² d'espace public Absence d'équipements Démolition partielle de certains îlots Restructuration totale 50% de surface construite 300 m² d'espace public Equipements de proximité

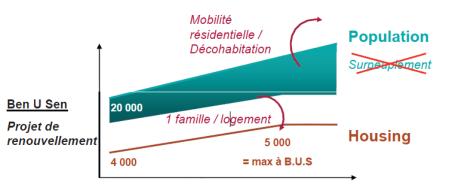


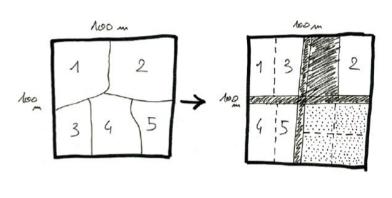
constructions actuelles





R+1, 20% R+2

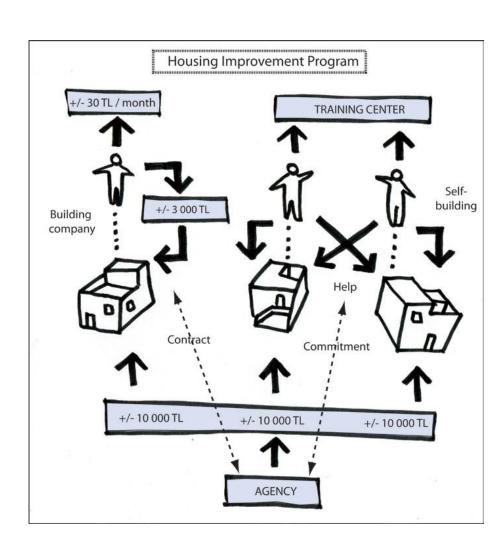




☐ Firts owners (legalised)

Public ownership

New owners



# Projects presented to a jury



# Projects presented to a jury



#### **Collective assessment**



#### **Collective assessment**





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I- Short presentation

#### II- SPECIFICITIES / CHARACTERISTICS

III- Examples and testimonies

Presentation of Les Ateliers, Consultative group of Cities Alliance, Maputo, November 8<sup>th</sup> 2011

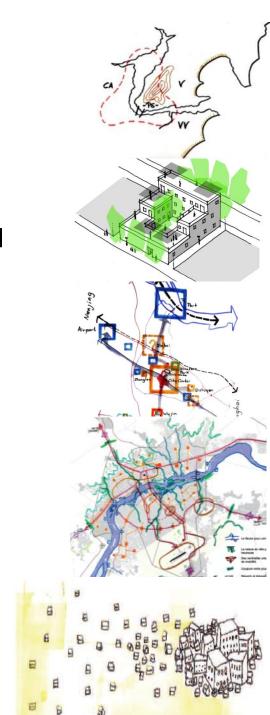
The results of these workshops are in fact a portfolio of projects designed at a low cost and made available to local decision makers and their partners to guide their choices of urban development.

**Mamadou DIAGNE** 

Regional Advisor of Cities Alliance for West Africa Jury membre Porto-Novo 2010 and Bamako 2011

#### A RICH PRODUCTION

- > 3 teams of 7 professionals working full time during 15 days = a huge and varied production of illustrated and argued proposals.
- > A production combining sectoral approaches in a comprehensive strategy of urban development, with identification of projects with strong lever effect.
- > A creative production "beyond usual frameworks", because participants are volunteers and not contemplating any bid.



# A TRANSVERSAL GATHERING

- > There is not one solution nor one expertise, different strategies are proposed and further discussed by the jury.
- > The jury is chaired by the Mayor -with whom there is a constant learning process-, so as to highlight his role in defining a vision to be shared.
- > A Committee of Local Partners gathering social and economic actors is set from the beginning so as to enhance a process of co-production an exchange.
- > In the jury: the direct partners of the urban development of the city (State, Agencies, Institutions, Funders...) so as to associate them in the possible implementation of projects, and other Mayors and cities facing similar problems.



#### A GROWING NETWORK

- > 15-days Ateliers are such an intense experience that participants stay connected. Most of them wish to be involved again on new projects.
- > We are developing online tools to enable all former participants to communicate.
- > Students workshops (90 participants per year) participate to creating a new generation of talented planners and designers.
- > All ateliers are a very strong learning experience, attracting more than 100 applications for each workshop.



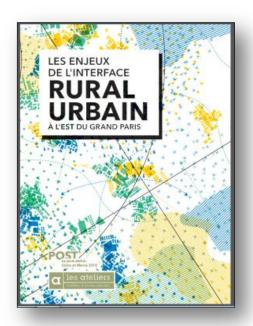






### A THINKING MACHINE

- > Benefiting from our freedom of speech,
- > We tackle topics that are new, complex, out of scale, across different administrative borders...









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With their methodology and network,
Les Ateliers are a TOOL
to be used by cities and their partners
to help defining strategies and identifying projects.

Les Ateliers are a STRONG CATALYST especially efficient when exists a platform of partners committed in the long term.



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- I- Short presentation
- II- Specificities and characteristics

#### **III- EXAMPLES AND TESTIMONIES**

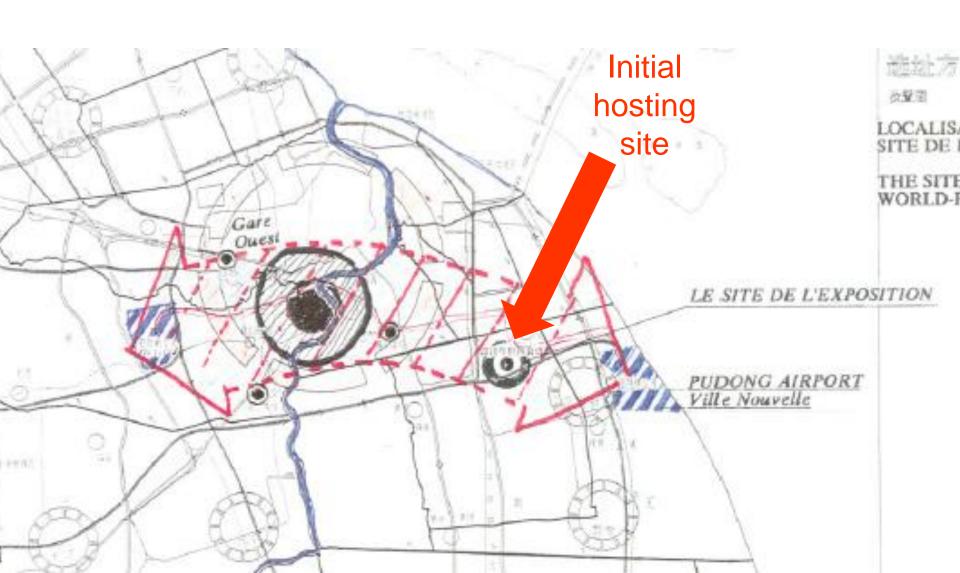
Presentation of Les Ateliers, Consultative group of Cities Alliance, Maputo, November 8<sup>th</sup> 2011



## Shanghai 2000

Ability to question what was perceived as an evidence.

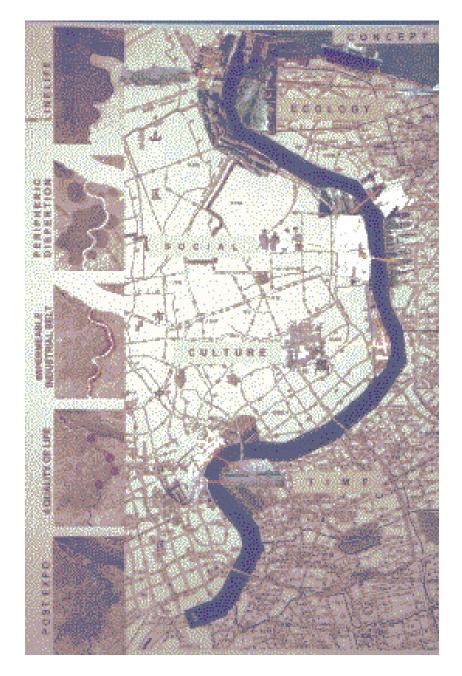
## Shanghai 2000 – Prepare application for World Expo 2010



## Shanghai 2000

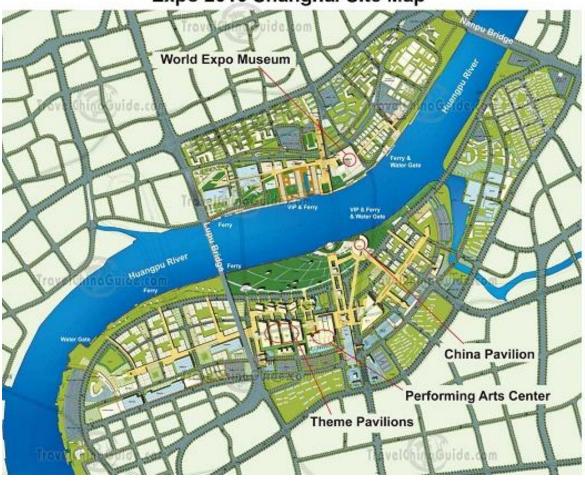
One team proposed to change the site and organize the Expo by the river





Expo 2010 Shanghai Site Map

What finally happened



Ability to question what was perceived as an evidence.



## Saint-Louis 2010

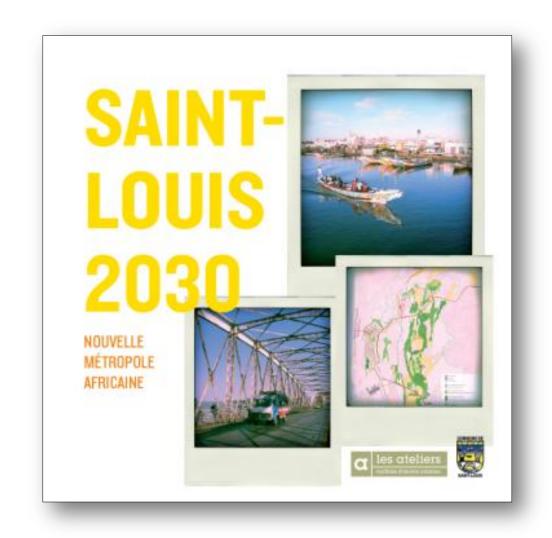
# The transversal approach of Les Ateliers

## Saint-Louis du Sénégal – 2010

A new african metropolis

Not focus on the heritage,

but rather enlarge the scope and think Saint-Louis as a regional metropolis

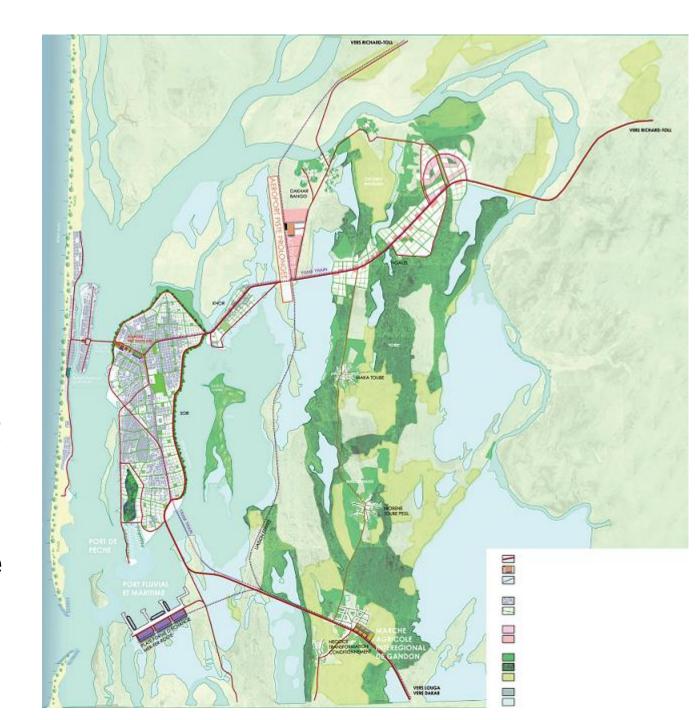


## Facing challenges of the 21st century

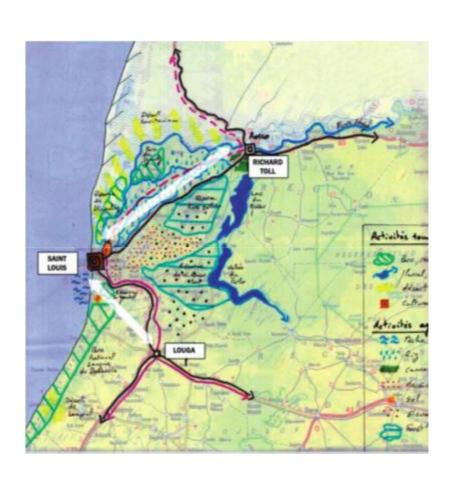


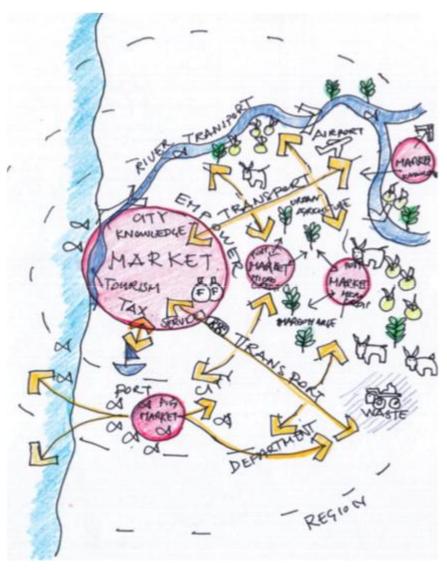
#### As a result

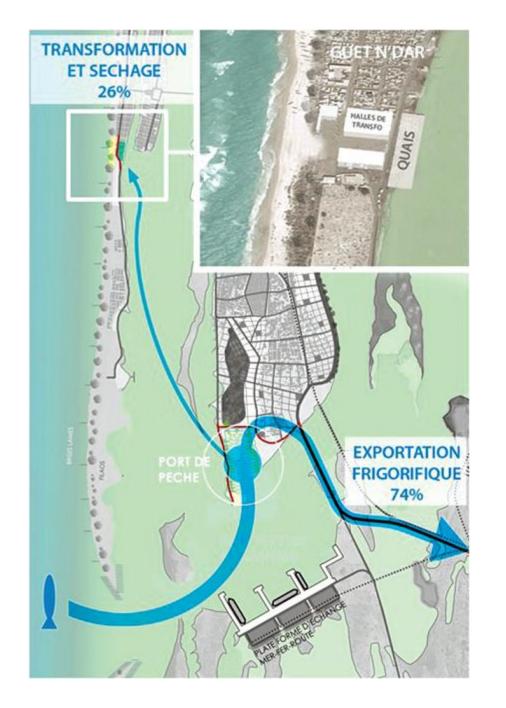
Collectively assess, accept, organize the development of the city outside of its historical site



### The hinterland as an economic asset







## Relocate the fishing harbour





The quality of participants and the jury has done much to give full credit to the work that took place in our city and that led to the formulation of three urban projects whose synthesis, developed later by the municipal technical services, now determines the strategic directions and actions to implement.

Cheikh Bamba DIEYE
Mayor of Saint-Louis du Sénégal

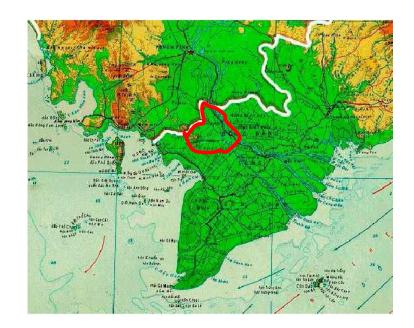


## An Giang 2007

About bringing a set of choices

# An Giang 2007 – Model of sustainable regional development

Three different models of regional urban structure



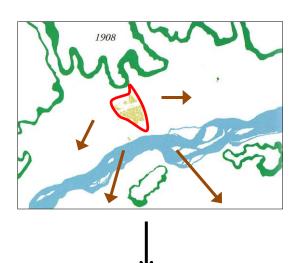


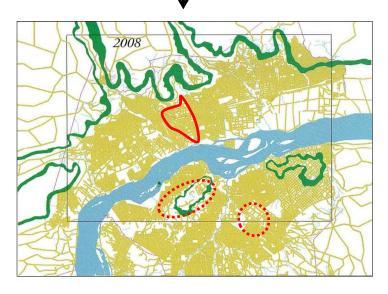


## Bamako 2011

The whole process of an Atelier as a catalyst of a collective approach

### Bamako 2011







International Workshop of planning and urban design in Bamako, Mali - July 9th to 23rd, 2011

#### **BAMAKO METROPOLIS**

Call for applicants in order to select 21 international participants for this workshop of collective production of strategies and urban development projects.

#### THE NEW URBAN **CENTRALITIES**



How to create an efficient system of attractive urban centralities, linked to a metropolitan public transport network, so as to adapt to the extraordinary growth of the city and promote densification rather than urban sprawl?



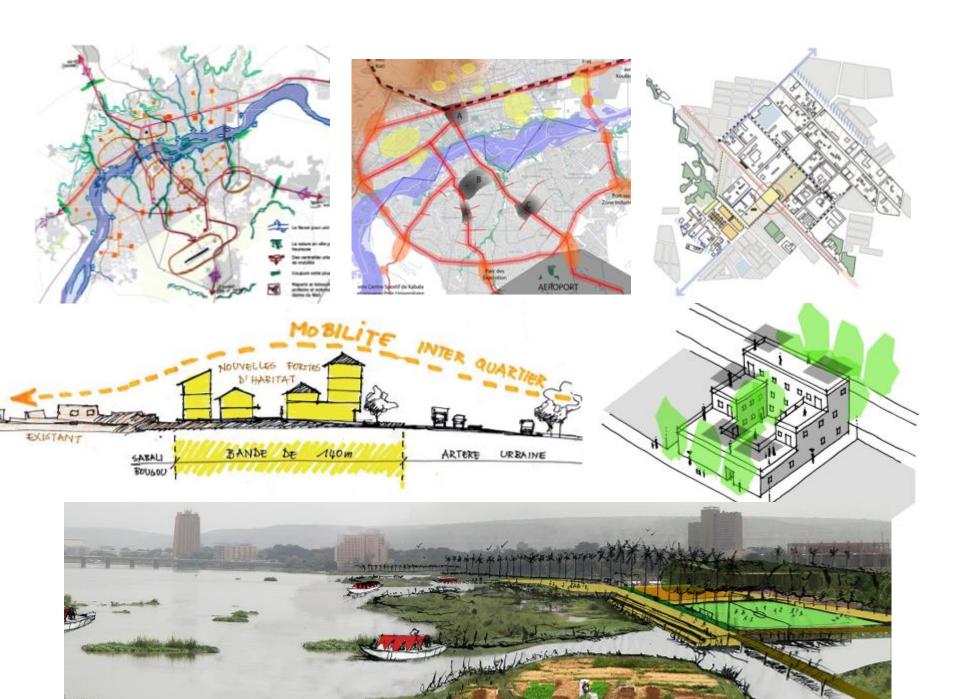














Les Ateliers has been a revelation, an intense moment of awareness of the negative effects of unplanned urban development, leading to the identification of a need for high-level expertise in urban planning to face the issues of a new century.

Boubacar Bah
Mayor of Bamako 5
President of the Association of Mayors of Mali



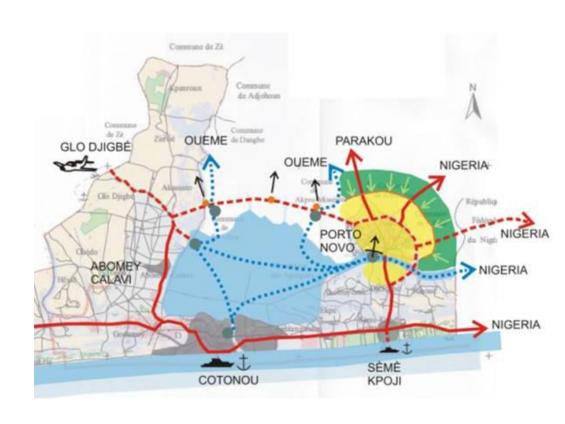
## Porto-Novo 2005, 2009, 2010, 2011

Strengthen local authorities and enforce delocalization

## Porto-Novo, capital city

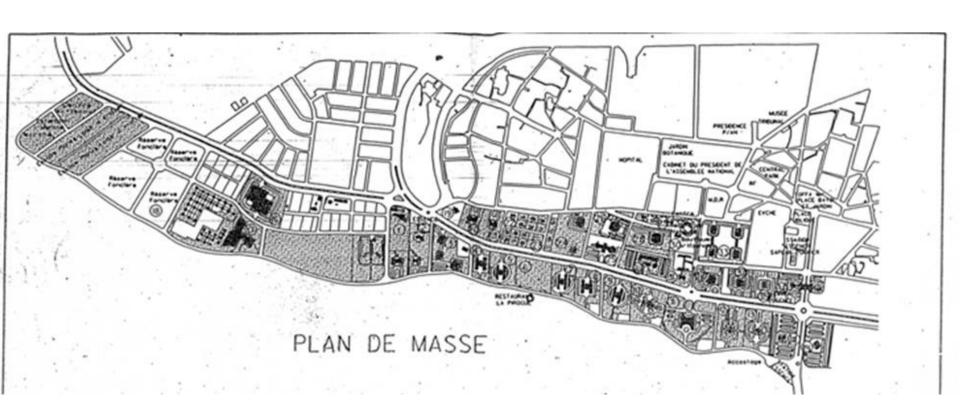






## Atelier 2009 Sustainable valuation of the banks of the lagoon

State development plan, privatizing the bank







Moukaram Océni Mayor of Porto-Novo

**Les Ateliers is a transforming experience.** I am not an urban planner, but I get interested more and more and I can now easily talk about urban development. Therefore, the State cannot anymore impose its own plans on the development of Porto-Novo. They need to fit with the vision that we developed for our city.



## Diyarbakir 2011

Working on "slums"

## Ben U Sen the biggest gecekundu of Diyarbakir



## Classic Urban Renawal - Phase 1

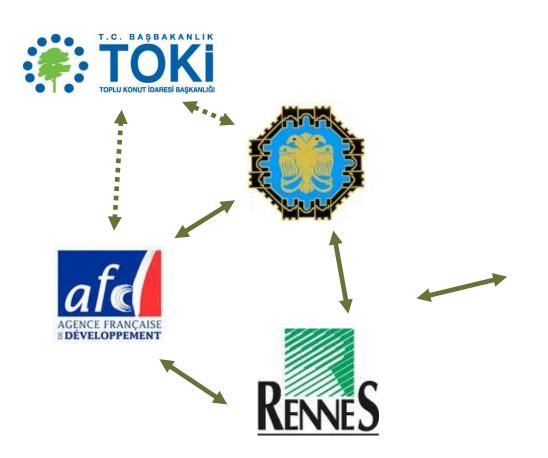


### Classic Urban Renawal – Phase 2





## The platform of the workshop

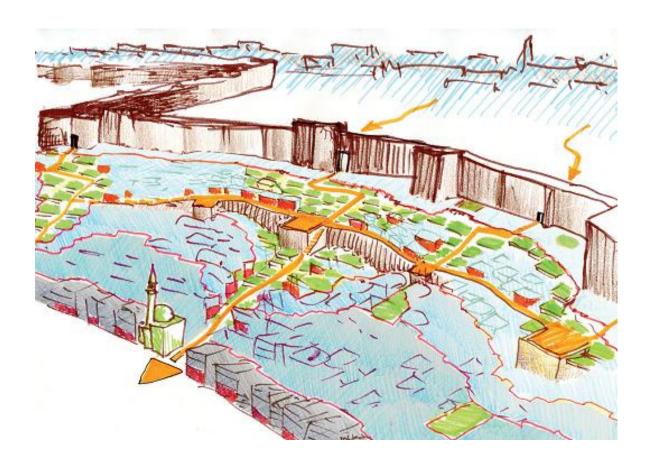




## Take a new look Make new representations

change the negative judgment on this district







#### Convince about the assets of this urban form

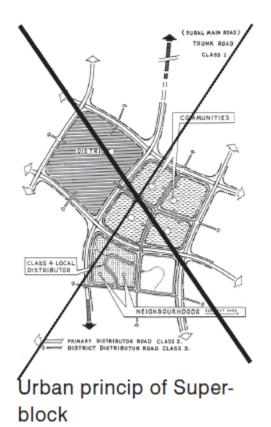
#### Using demonstrations



4 ha de Ben u Sen



	Nbre de logements	Nbre d'habitants	Superficie (en ha)	Nbre d'habitants/ ha
Sud ouest Ben U Sen	830	5 893	4	1 473
Colguzeli	144	864	4	216



#### Convince about the assets of this urban form

#### and international examples



Caceres, Spain



Porto, Portugal



Urbino, Italy



Albi, France

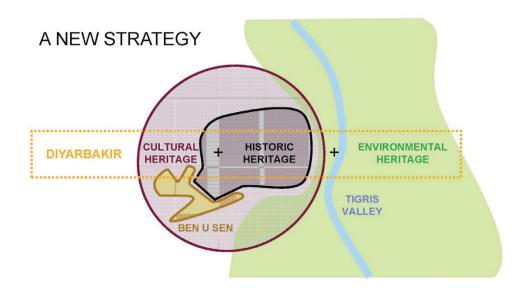


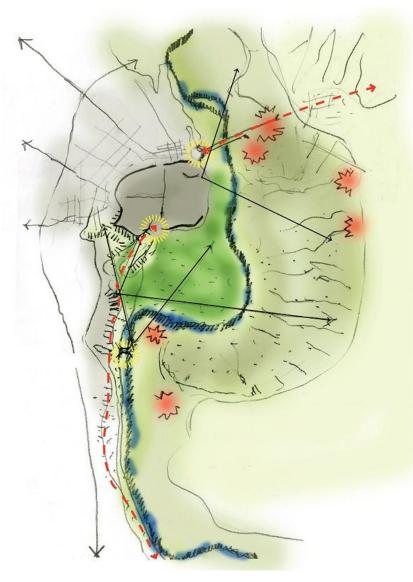
Obidos, Spain



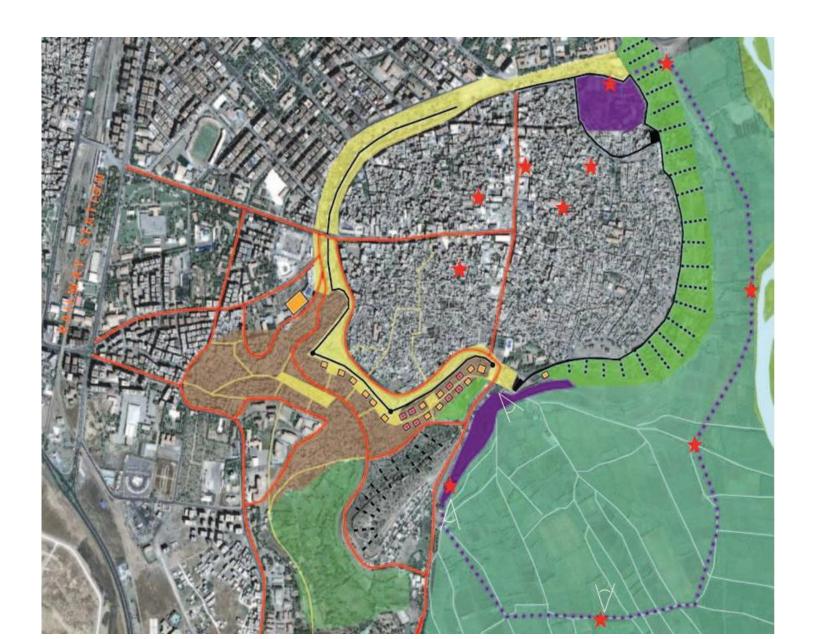
Bam, Iran

## Propose a strategy keeping the gecekundu





## Work on the connections and integration



# Work on the connections and integration

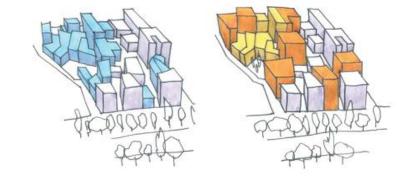


# **Process of physical intervention**



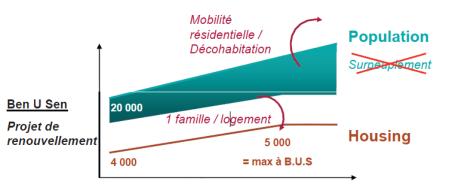
1- Identify and keep the most social public spaces

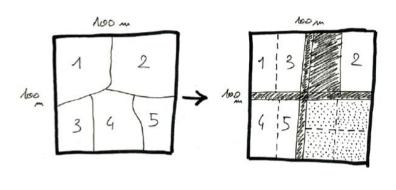




2- Process of either rehabilitation or reconstruction

# Make proposals on the implementation

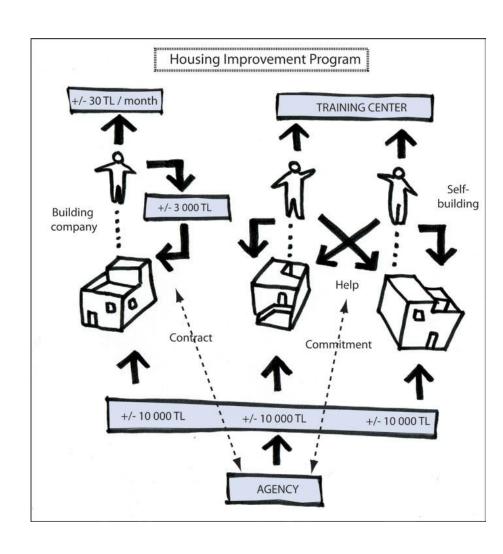




☐ Firts owners (legalised)

Public ownership

New owners





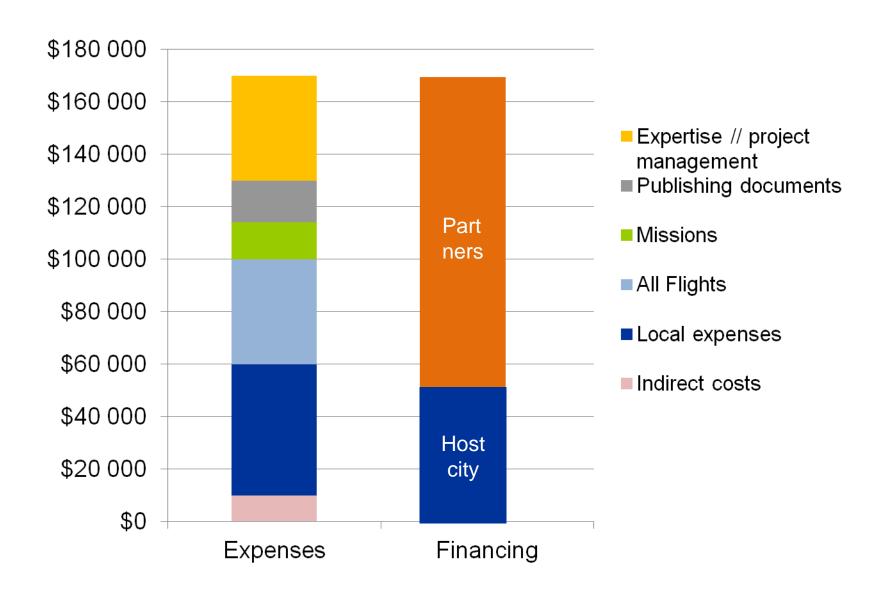
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# **APPENDIX**

Presentation of Les Ateliers, Consultative group of Cities Alliance, Maputo, November 8<sup>th</sup> 2011

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VITORIA			3		4																				
SAINT- LOUIS	2	,	<b>♦</b> MP	MP2	1	2		-	3]				4												
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DUNKERQ UE				N	P	1			2						3					4					
PORTO- NOVO		<b>♦</b>			1			•		2				•	3										
CERGY RURAL				1			•				2				3		1	4							
CHANGZH OU										<b>■</b> P	F	2			3							4			
ВАМАКО		Atelier					1 Problématique								MP1	,	1		<b>♦</b> MP2	<b>A</b>	2			3	
PORTO- NOVO	Sélection des participants Rencontres préalables Mission de préparation						Dossier d'analyse Cahier de session Synthèse										1			<u> </u>		2		6.0	1
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#### Basic cost of a professionnal workshop



# Since 1982 A non-profit organization

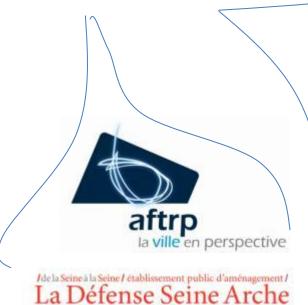






**DÉVELOPPEMENT** 



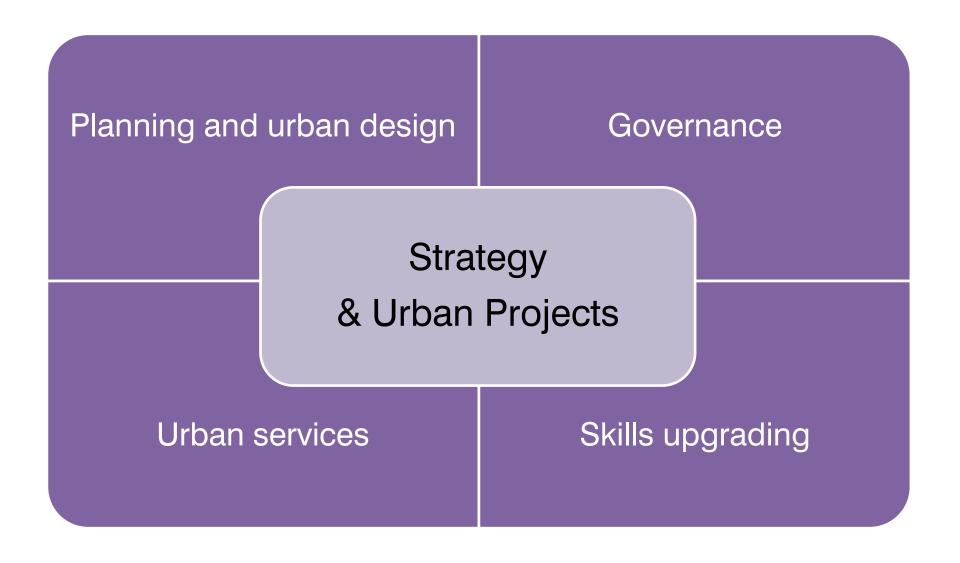








# The scope





# Changzhou 2010

Being multiscale

# Changzhou 2010 – railway station neighbourhoods on a chinese scale

