

# PORTFOLIO STATISTICAL SUMMARY FISCAL YEARS 2000-2012

17 October 2012

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## **REPORT HIGHLIGHTS**

- At the end of fiscal year 2012, Cities Alliance had approved 314 projects. Out 314 projects, 16 projects were cancelled during project preparation, resulting in a total of 298 projects that were funded.
- The project portfolio of the Cities Alliance has grown continuously by an average of about 24 new projects per year, however, there has been significant variation from year to year.
- Within the accumulated portfolio of 314 approved projects, 253 were classified as countryspecific projects, covering 75 countries in six regions. Of those six regions, Africa received the largest number of projects (32 per cent). Just over one-third of projects targeted a single city and the remaining nearly two-thirds targeted the country/national level, multi cities, state, global or regional scope.
- Almost half of country-specific projects targeted the Low Income Countries income group: Least Developed Countries (27 per cent) and Other Low Income Countries (22 per cent). Overall, however, total grant disbursements to Middle Income Countries were higher.
- Overall approved grant amounts exceeded US\$77 million for country-specific projects and US\$14 million for regional/global projects. The Cities Alliance Core Fund was by far the largest source of project funding. Medium grants (US\$75,000 to US\$250,000) were the most frequent with 37 per cent, followed by large grants (over US\$250,000) with 32 per cent and small grants (US\$75,000 or less) with 31 per cent.
- Over 70 per cent of country-specific projects were sponsored by more than one Cities Alliance member. Eight members sponsored more than ten projects, with The World Bank and UN-HABITAT by far the most prominent, sponsoring 174 and 90 projects, respectively.
- More than half of all grant agreements were managed by development and international/regional organisations (development co-operations, multi- and bi-lateral organisations). The share of non-members as grant recipients increased to 37 per cent in fiscal year 2012.
- For project implementation, development and international/regional organisations and national government had the highest percentage of 26 each. These two followed by municipal/sub-national and network/association/foundation with 18 per cent and 13 per cent respectively.

## **1. INTRODUCTION**

The portfolio review provides a statistical summary overview of Cities Alliance funding activities from fiscal years 2000 - 2012, focusing specifically on country-specific<sup>1</sup> activities and selected data from regional/global<sup>2</sup> activities under the old grant facility rules, which closed on 31 March 2010. The summary should be viewed as a snapshot of portfolio trends over the last 13 years<sup>3</sup> of Alliance funding activities.

The review will present statistical summary analysis in the following areas: (1) Portfolio growth; (2) Number of projects and grant amounts; (3) Geographical distribution and scope of projects; (4) Distribution of projects by country income group; (5) Funding allocations; (6) Project sponsorships; and (7) Project partners.

In this portfolio review, the number of projects has been adjusted to exclude the following categories: (1) projects approved but cancelled during project preparation<sup>4</sup>; and (2) projects with funding activities related to programmatic allocations (see Nos. 4 and 5 below). The grant amount approved has also been adjusted to account for grant amount increases and decreases where applicable.

The following parameters were used in compiling the data analysis:

- 1. For projects currently **under implementation** (active projects), the total grant amount specified in the signed grant agreement was used.
- 2. For projects in which the grant agreements are underway or not yet initiated (under project **preparation**), information captured in the approved project proposals was used.
- 3. For projects that were either **cancelled during project implementation** or **closed**<sup>5</sup> after being fully implemented, the actual grant amount disbursed was used.
- 4. Projects that were **cancelled during project preparation** were **not included** in the calculation as no grant agreement had been issued and no disbursements made.
- 5. Funding related to the following activities was **not included** as they are **programmatic allocations** that would distort the overall statistical analysis in this report:
  - a. Community-Led Infrastructure Finance Facility (CLIFF) activities
  - b. Slum Upgrading Facility (SUF)

<sup>&</sup>lt;sup>1</sup> These activities are primarily focused on achieving results through country-specific activities. Project proposals typically originate from local authorities, but in all cases must be approved by the government of the recipient country, be sponsored by at least one member of the Cities Alliance, and have established channels to meet investment requirements.

<sup>&</sup>lt;sup>2</sup> These activities are designed to raise awareness, increase learning and disseminate good practices. They include establishing knowledge-sharing networks and databases for city development strategies, scaling-up urban upgrading programmes, mainstreaming indicators as well as developing guidelines and other tools that advance collective know-how.

<sup>&</sup>lt;sup>3</sup> Fiscal years 2000 – 2012.

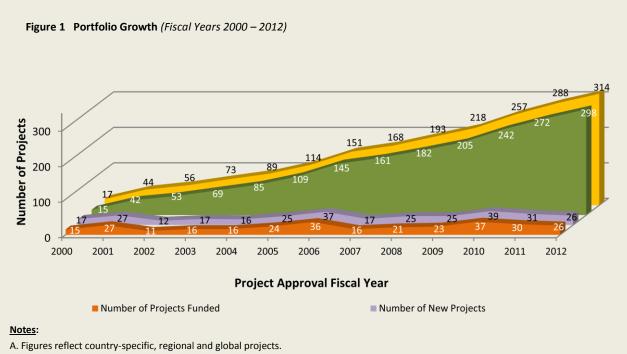
<sup>&</sup>lt;sup>4</sup> Projects that were cancelled during project preparation were not included in the calculation as the grant agreement had never been issued and no disbursements had been made.

<sup>&</sup>lt;sup>5</sup> Projects implemented and activities completed.

The data used<sup>6</sup> for the analysis was sourced from the Cities Alliance Secretariat project and proposal databases. Please note that these databases are still under development. Some definitions and classifications of projects have changed over time, which may affect aggregated numbers. As the databases draw on several sources, further verification is currently being undertaken, particularly for projects that are considered to have a regional/global focus.

## 2. PORTFOLIO OVERVIEW

At the end of fiscal year 2012 (30 June 2012), a total of 314 projects—both country-specific and regional/global project type—had been approved to receive grant funding. Out of the 314 projects, 16 projects were cancelled during project preparation, resulting in a total of 298 projects (Figure 1). Of the 298 projects, 238 were classified as country-specific projects and 60 as regional/global projects. These projects covered 75 countries in six regions<sup>7</sup>. Further detailed data on country-specific and regional/ global projects as well as geographical distributions of the projects will be presented in subsequent sections of this report.



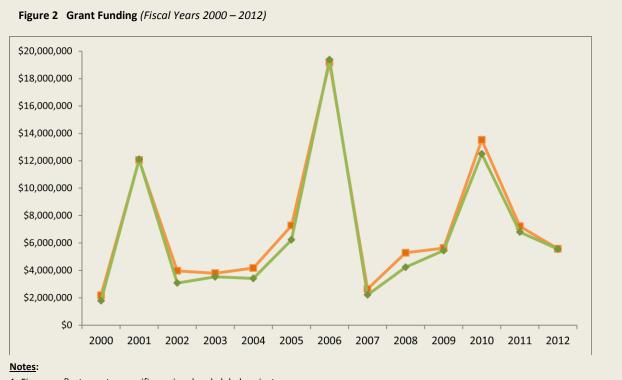
B. Projects do not include: (1) Community-Led Infrastructure Finance Facility (CLIFF) Activities and (2) Slum Upgrading Facility (SUF) Activities.

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<sup>&</sup>lt;sup>6</sup> The data used for this report is available upon request to Cities Alliance Secretariat.

<sup>&</sup>lt;sup>7</sup> For country-specific projects, the following regional categories were used: (1) Africa; (2) East Asia Pacific; (3) Europe and Central Asia; (4) Latin America and the Caribbean; (5) Middle East and North Africa; and (6) South Asia.

Figure 2 illustrates the total amount of grant funding per fiscal year. A comparison of approved<sup>8</sup> grant funding and net<sup>9</sup> approved grant funding shows that both types of funding remained relatively equal for fiscal years 2000 – 2012. The significant peaks in fiscal years 2001 and 2006 are due to individual slum upgrading projects in Brazil that received more than US\$5 million in funding allocations in each of those years. In fiscal year 2010, more than US\$4 million in funding allocations were approved for the Land, Services and Citizenship (LSC) for the Urban Poor projects in Uganda.



A. Figures reflect country-specific, regional and global projects.

B. Projects do not include: (1) Community-Led Infrastructure Finance Facility (CLIFF) Activities and (2) Slum Upgrading Facility (SUF) Activities.

The number of projects and the grant amount for country-specific projects and regional/global projects varied from year to year, as presented in Table 1. Table 2 depicts data on the number of funded projects<sup>10</sup> and the net grant amount approved per fiscal year. As of 30 June 2012, the data shows 16 projects were cancelled during project preparation. Moreover, the data shows the difference between approved and net approved grant amount of US\$ 6,205,763 (an average of US\$ 477,366 per fiscal year).

<sup>&</sup>lt;sup>8</sup> Approved grant funding figures are based on approved funds (project proposal approval and grant agreement) and do not reflect the actual disbursements.

<sup>&</sup>lt;sup>9</sup> Net approved grant funding figures are based on the actual disbursements.

<sup>&</sup>lt;sup>10</sup> Include projects under implementation, project canceled during project implementation and closed projects (as of 30 June 2012).

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	Coun	try-Specific	Region	nal/Global	Total			
Fiscal Year	Number of Projects	Amount Approved (US\$)	Number of Projects	Amount Approved (US\$)	Total Number of Projects	Total Amount Approved (US\$)		
2000	11	\$1,623,000	6	\$565,000	17	\$2,188,000		
2001	22	\$10,204,800	5	\$1,848,500	27	\$12,053,300		
2002	11	\$3,471,850	1	\$500,000	12	\$3,971,850		
2003	16	\$3,779,753	1	\$13,195	17	\$3,792,948		
2004	15	\$3,977,365	1	\$200,000	16	\$4,177,365		
2005	18	\$5,236,017	7	\$2,033,600	25	\$7,269,617		
2006	33	\$17,975,562	4	\$1,202,000	37	\$19,177,562		
2007	17	\$2,643,625			17	\$2,643,625		
2008	23	\$5,034,450	2	\$250,000	25	\$5,284,450		
2009	16	\$3,570,309	9	\$2,063,050	25	\$5,633,359		
2010	29	\$10,353,001	10	\$3,169,000	39	\$13,522,001		
2011	24	\$5,632,183	7	\$1,589,639	31	\$7,221,822		
2012	18	\$4,453,505	8	\$1,125,500	26	\$5,579,005		
Total	253	\$77,955,420	61	\$14,559,484	314	\$92,514,904		

Table 1 Approved Country-Specific and Regional/Global Projects and Grant Amount (Fiscal Years 2000 – 2012)

#### Notes:

A. Projects do not include: (1) Community-Led Infrastructure Finance Facility (CLIFF) Activities and (2) Slum Upgrading Facility (SUF) Activities.B. These calculations include projects that were cancelled during preparation or implementation.

	Coun	try-Specific	Regio	onal/Global	Total N	umber of Projects
Fiscal Year	Number of Projects	Net Amount Approved	Number of Projects	Net Amount Approved	Total Number of Projects	Total Net Amount Approved
2000	9	\$1,281,255	6	\$506,320	15	\$1,787,575
2001	22	\$10,351,766	5	\$1,748,730	27	\$12,100,496
2002	10	\$2,715,467	1	\$364,197	11	\$3,079,664
2003	15	\$3,528,306	1	\$6,063	16	\$3,534,369
2004	15	\$3,213,394	1	\$200,000	16	\$3,413,394
2005	17	\$4,030,460	7	\$2,197,927	24	\$6,228,387
2006	32	\$18,061,920	4	\$1,320,624	36	\$19,382,544
2007	16	\$2,214,567			16	\$2,214,567
2008	19	\$4,036,517	2	\$194,555	21	\$4,231,072
2009	15	\$3,470,881	8	\$1,982,471	23	\$5,453,352
2010	27	\$9,384,529	10	\$3,118,906	37	\$12,503,435
2011	23	\$5,211,642	7	\$1,589,639	30	\$6,801,281
2012	18	\$4,453,505	8	\$1,125,500	26	\$5,579,005
Total	238	\$71,954,209	60	\$14,354,932	298	\$86,309,141

Table 2 Net Approved Country-Specific and Regional/Global Projects and Grant Amount (Fiscal Years 2000 – 2	012)
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#### Notes:

A. Projects do not include: (1) Community-Led Infrastructure Finance Facility (CLIFF) Activities and (2) Slum Upgrading Facility (SUF) Activities.

B. For projects currently under implementation (active projects), the grant amount approved per project proposal approval or total amount specified in the grant agreement was used.

C. Projects cancelled during project preparation were not included in the calculation, as no grant agreement had been issued and no disbursements made.

D. The data in Table 2 reflects the actual disbursements for projects that were cancelled during implementation and closed projects.

## **3. GEOGRAPHICAL DISTRIBUTION OF PROJECTS**

The geographical distribution of projects is illustrated in Figure 3. As of 30 June 2012, the Africa region had the largest number of projects<sup>11</sup> (32 per cent), followed by Latin America and the Caribbean (17 per cent), East Asia and the Pacific (15 per cent), South Asia (10 per cent), Middle East and North Africa (9 per cent) and Europe and Central Asia (5 per cent). Projects with a global focus accounted for 12 per cent of the total projects.

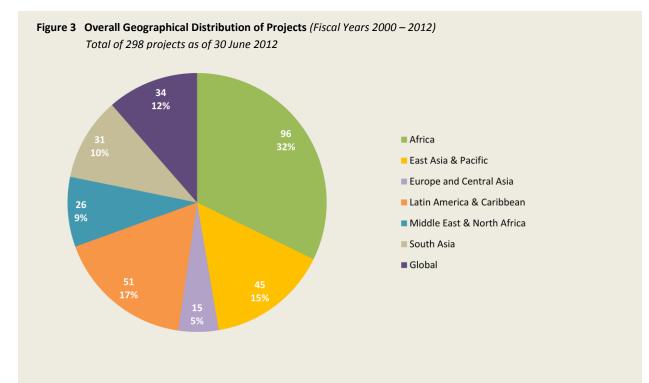
In comparison with the overall geographical distribution, Figure 4 illustrates the geographical distribution for projects in fiscal years 2010, 2011 and 2012. This chart demonstrates similar trends over the three fiscal years. The Africa region had a higher ratio of regional distributions in comparison with other regions. The Africa region also led in the number of projects with 22 per cent, 35 per cent and 45 per cent for the respective fiscal years.

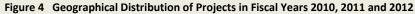
A complete list of all the countries (74 countries) for country-specific projects is featured in Table 3. The countries<sup>12</sup> in each region with the largest numbers of country-specific projects are outlined below:

- 1. Africa region. 96 projects were approved in 26 countries. The country with the largest number of projects is *South Africa*, with 11.
- 2. Latin America and the Caribbean region. 51 projects in 12 countries. The country with the largest number of projects is *Brazil*, with 26.
- 3. **East Asia and Pacific region**. 45 projects were approved in 11 countries. The country with the largest number of projects is the *Philippines*, with 11.
- 4. **South Asia region**. 31 projects in 6 countries. The country with the largest number of approved projects is *India*, with 23.
- 5. **Middle East and North Africa region**. 26 projects in 9 countries. The country with the largest number of approved projects is *Egypt* with 5.
- 6. **Europe and Central Asia region**. 15 projects were approved in 11 countries. The country with the largest number of approved projects is the *Russian Federation*, with 3.

<sup>&</sup>lt;sup>11</sup> Projects include country-specific projects and projects with a regional focus.

<sup>&</sup>lt;sup>12</sup> For country-specific projects with multiple countries, the countries were calculated separately in this review.







### Notes:

A. Figures reflect country-specific projects, regional and global projects.

B. Projects do not include: (1) Community-Led Infrastructure Finance Facility (CLIFF) Activities and (2) Slum Upgrading Facility (SUF) Activities.

C. Projects cancelled during project preparation were not included in the calculation, as no grant agreement had been issued and no disbursements made.

 Table 3 List of Countries Fiscal Years 2000 – 2012

Rank	Country	Number of Projects	Rank	Country
1	Brazil	26	26	Russian Federation
2	India	23	27	Bangladesh
3	Philippines	11	28	Bulgaria
4	South Africa*	11	29	Cambodia
5	Ethiopia*	9	30	Cameroon
6	Ghana	9	31	Ecuador*
7	Mozambique	9	32	El Salvador
8	Vietnam	8	33	Iran
9	China	6	34	Jamaica
10	Indonesia	6	35	Jordan
11	Uganda*	6	36	Madagascar
12	Egypt	5	37	Mexico
13	Chile	4	38	Namibia
14	Swaziland	4	39	Nepal
15	Syrian Arab Republic	4	40	Papua New Guinea*
16	Tanzania	4	41	Rwanda
17	Yemen	4	42	Samoa*
18	Burkina Faso	3	43	Senegal
19	Colombia	3	44	West Bank and Gaza
20	Kenya	3	45	Albania
21	Malawi	3	46	Argentina
22	Mongolia	3	47	Azerbaijan
23	Morocco	3	48	Benin
24	Nigeria	3	49	Bhutan
25	Pakistan	3	50	Bosnia-Herzegovina

Rank	Country	Number of Projects	Ra
26	Russian Federation	3	5
27	Bangladesh	2	5
28	Bulgaria	2	5
29	Cambodia	2	5
30	Cameroon	2	5
31	Ecuador*	2	5
32	El Salvador	2	5
33	Iran	2	5
34	Jamaica	2	5
35	Jordan	2	6
36	Madagascar	2	6
37	Mexico	2	6
38	Namibia	2	6
39	Nepal	2	6
40	Papua New Guinea*	2	6
41	Rwanda	2	6
42	Samoa*	2	6
43	Senegal	2	6
44	West Bank and Gaza	2	6
45	Albania	1	7
46	Argentina	1	7
47	Azerbaijan	1	7
48	Benin	1	7
49	Bhutan	1	7

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Rank	Country	Number of Projects
51	Central African Republic	1
52	Costa Rica	1
53	Cote d'Ivoire	1
54	Fiji	1
55	Georgia	1
56	Guatemala	1
57	Haiti*	1
58	Kiribati	1
59	Latvia	1
60	Lebanon	1
61	Liberia	1
62	Mali	1
63	Mauritania	1
64	Moldova	1
65	Niger	1
66	Peru	1
67	Sierra Leone	1
68	Sri Lanka	1
69	Tajikistan	1
70	Timor-Leste (East Timor)	1
71	Тодо	1
72	Tunisia	1
73	Ukraine	1
74	Uzbekistan	1
75	Zambia	1

\* In some cases, projects comprised multiple countries. For the purpose of this review, in those cases each country is considered separately.

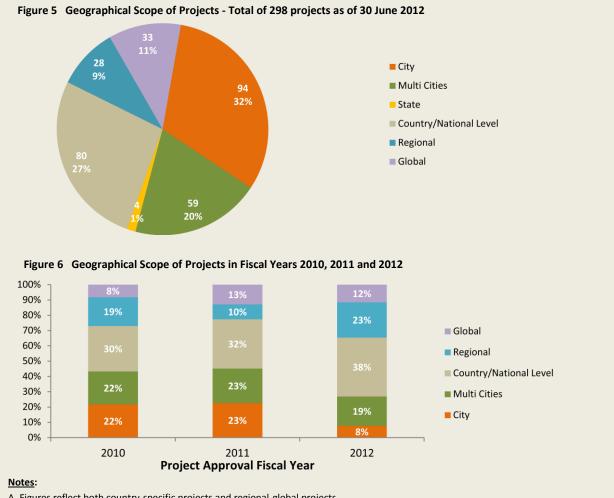
#### Notes:

A. Projects do not include: (1) Community-Led Infrastructure Finance Facility (CLIFF) Activities and (2) Slum Upgrading Facility (SUF) Activities.

B. Projects cancelled during project preparation were not included in the calculation, as no grant agreement had been issued and no disbursements made.

## **4. GEOGRAPHICAL SCOPE OF PROJECTS**

The overall geographical scope<sup>13</sup> of projects is shown in Figure 5. At the end of fiscal year 2012, 32 per cent of projects targeted a single city, 27 per cent the country/national level, 20 per cent multi cities and 1 per cent the state level. Additionally, 11 per cent of projects had a global scope and 9 per cent targeted the regional level. In comparison, Figure 6 illustrates the geographical scope for projects approved in fiscal years 2010, 2011 and 2012. The figure shows that a single city scope decreased significantly in the last fiscal year, whereas the rest of geographical scope remained relatively the same over the last three fiscal years.



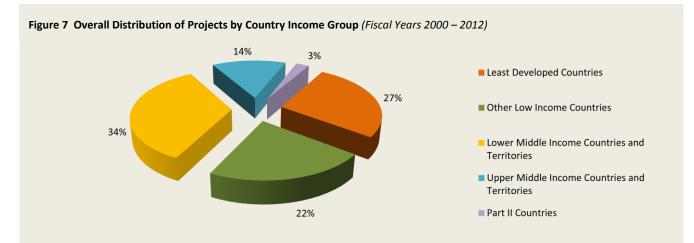
## A. Figures reflect both country-specific projects and regional-global projects.

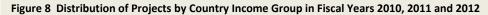
- B. Projects do not include: (1) Community-Led Infrastructure Finance Facility (CLIFF) Activities and (2) Slum Upgrading Facility (SUF) Activities.
- C. Projects cancelled during project preparation were not included in the calculation, as no grant agreement had been issued and no disbursements made.
- D. Projects in metropolitan areas were considered as 'Multi Cities'.

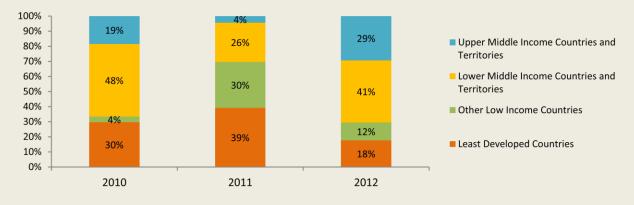
<sup>&</sup>lt;sup>13</sup> The geographical scope targeted by the project: (1) City; (2) Multi cities; (3) State; (4) Country/national level; (5) Regional; and (6) Global.

## 5. DISTRIBUTION OF COUNTRY-SPECIFIC PROJECTS BY COUNTRY INCOME GROUP

The overall distribution of country-specific projects by the Development Assistance Committee (DAC) list of Official Development Assistance (ODA)<sup>14</sup> recipients for fiscal years 2000 – 2012 is illustrated in Figure 7. Lower Middle Income Countries and Territories had the highest percentage of group distributions (total of 34 per cent), whereas Least Developed Countries and Other Low Income Countries had group distributions of 27 per cent and 22 per cent respectively. The trend for combined distribution for the last three fiscal years remained the same as in the overall (Figure 8); the Lower Middle Income Countries and Territories showed the highest percentage of group distributions.







#### Notes:

A. Classification of Cities Alliance projects has been based on the most current list available at the time of project approval.

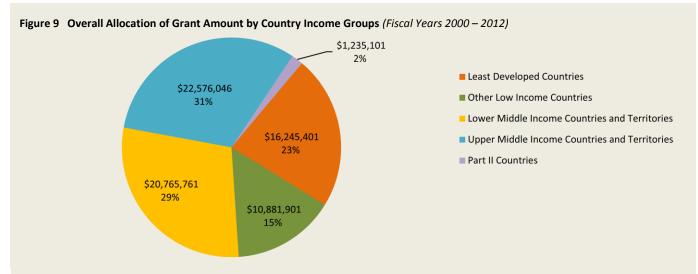
- B. Projects do not include: (1) Community-Led Infrastructure Finance Facility (CLIFF) Activities; (2) Slum Upgrading Facility (SUF) Activities; and (3) Regional/Global Projects.
- C. Projects cancelled during project preparation were not included in the calculation, as no grant agreement had been issued and no disbursements made.

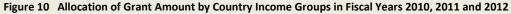
D. For country-specific projects with multiple countries, the countries were calculated separately in this review.

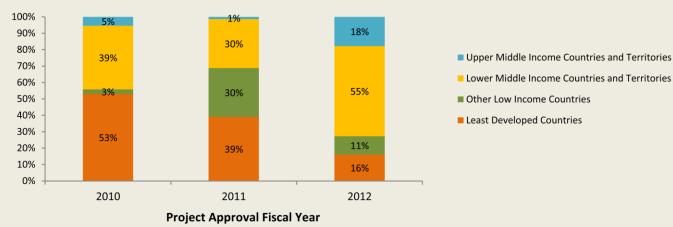
<sup>&</sup>lt;sup>14</sup> Classification of Cities Alliance projects has been based on the most current DAC List of Aid Recipients available at the time of project approval. The DAC List of Aid Recipients is available at: <u>http://www.oecd.org/dac/stats/daclist</u>.

## 6. ALLOCATIONS OF GRANT AMOUNT BY COUNTRY INCOME GROUP

The overall allocation of grants for country-specific projects by the DAC list classifications in fiscal years 2000 to 2012 is illustrated in Figure 9. Figure 10 illustrates allocation of grants for country-specific projects for fiscal years 2010 – 2012. Overall, the Upper Middle Income Countries and Territories received the highest grant allocation (total of 31 per cent), resulting from more than US\$22 million in total grant allocations. The following income groups received grant allocations of: 29 per cent for Lower Middle Income Countries and Territories, 23 per cent for Least Developed Countries, 15 per cent for Other Low Income Countries and 2 per cent for Part II Countries.







#### Notes:

- A. Classification of Cities Alliance projects has been based on the most current list available at the time of project approval.
- B. Projects do not include: (1) Community-Led Infrastructure Finance Facility (CLIFF) Activities; (2) Slum Upgrading Facility (SUF) Activities; and (3) Regional- Global Projects.
- C. For projects currently under implementation, the grant amount approved per project proposal approval or total amount specified in the grant agreements was used.
- D. Projects cancelled during project preparation were not included in the calculation, as no grant agreement had been issued and no disbursements made.
- E. Data presented for projects cancelled during project implementation and closed projects that were fully implemented reflect the actual disbursement.
- F. For country-specific projects with multiple countries, the countries were calculated separately in this review.

The grant allocations show different trend in the last three fiscal years (Fiscal year 2010 – 2012). The figures show grant allocations for Lower Middle Income Countries and Territories of 39 per cent and 30 per cent in the first two fiscal years and a significant increased to 55 per cent in FY 2012. However, the figures for Least Develop Countries and Territories show a decline, from 53 per cent to 39 per cent and to 16 per cent during the last three fiscal years.

## 7. FUNDING SOURCES

The Cities Alliance has a two-tier financial structure: (1) Core Fund and (2) Non-Core Fund. The Core Fund is not subject to any donor restrictions whereas the Non-Core Fund is subject to donor restrictions relating to theme, activity or region. Figure 11 illustrates the Core Fund and Non-Core Fund allocations for projects funded in fiscal years 2000 – 2012.

With the exception of fiscal years 2001 and 2006, most of the funded projects were allocated from the Core Fund. The higher percentages of Non-Core Fund allocations in fiscal years 2001 and 2006 are due to individual slum upgrading projects in Brazil that received more than US\$5 million in Non-Core Fund allocations in each of those years. Additionally, non-core funding source in fiscal years 2010, 2011 and 2012 increased dramatically as a result of more than US\$4 million in funding allocation approved for Land, Services and Citizenship for the Urban Poor projects in Uganda, Mozambique, Ghana, Vietnam, and Burkina Faso.





## Notes:

A. Figures reflect both country-specific projects and regional and global projects.

B. Projects do not include: (1) Community-Led Infrastructure Finance Facility (CLIFF) Activities and (2) Slum Upgrading Facility (SUF) Activities.

C. For projects currently under implementation (active projects), the grant amount approved per project proposal approval or total amount specified in the grant agreements was used.

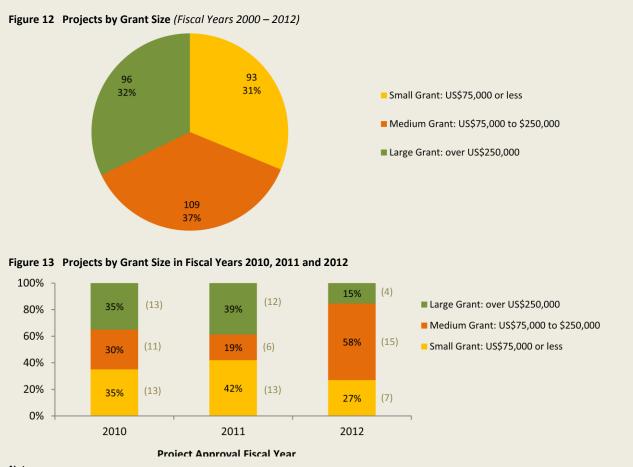
D. Projects cancelled during project preparation were not included in the calculation, as no grant agreement had been issued and no disbursements made.

E. Data presented for projects cancelled during project implementation and closed projects that were fully implemented reflect the actual disbursement.

## **8. GRANT SIZE FOR COUNTRY-SPECIFIC PROJECTS**

The overall distribution of country-specific projects by grant size for fiscal years 2000 – 2012 is illustrated in Figure 12. Figure 13 illustrates the distribution of country-specific projects by grant size for fiscal years 2010, 2011 and 2012. The data presented has been adjusted to account for grant amount increases and decreases and the grant sizes re-categorised where applicable.

Overall, the figure shows adequately balanced distributions among the grant sizes (Figure 12). The small grants (US\$75,000 or less) accounted for 31 per cent, medium grants (US\$75,000 to US\$250,000) for 37 per cent, and large grants (over US\$250,000) for 32 per cent. Similar trend is shown in the grant size distribution in the last three fiscal years (Figure 13), with small and medium grant sizes having almost equal percentages but with some decrease in large grant size in 2012.



#### Notes:

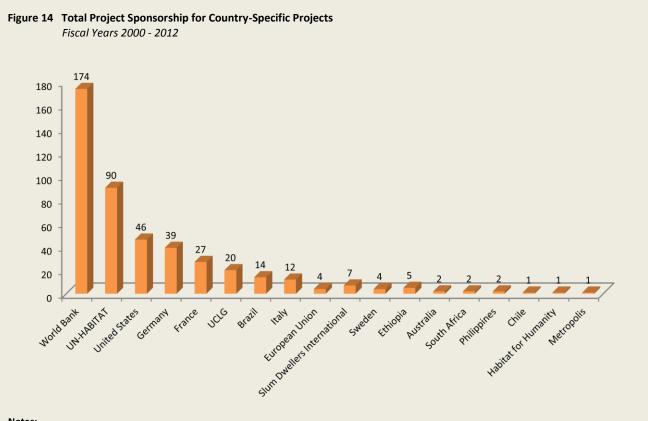
A. Projects do not include: (1) Community-Led Infrastructure Finance Facility (CLIFF) Activities; (2) Slum Upgrading Facility (SUF) Activities; and (3) Regional- Global Projects.

B. Projects cancelled during project preparation were not included in the calculation, as no grant agreement had been issued and no disbursements made.

C. Data presented for projects cancelled during project implementation and closed projects that were fully implemented reflect the actual disbursement.

## **9. PROJECT SPONSORSHIPS**

The total number of country-specific projects sponsored by Alliance members from fiscal years 2000 – 2012 is illustrated in Figure 14. As of 30 June 2012, the figures indicate that there are 18 members that sponsored country-specific projects. Of the 18 members, 8 sponsored ten or more projects.



#### Notes:

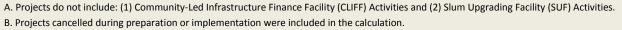


Figure 15 illustrated the total number of country-specific projects sponsored by more than one Cities Alliance member from fiscal years 2000 – 2012. Overall, 70 per cent of projects were sponsored by more than one member and 30 per cent of projects were sponsored by one member. Detailed data for each fiscal year is presented in Table 4.

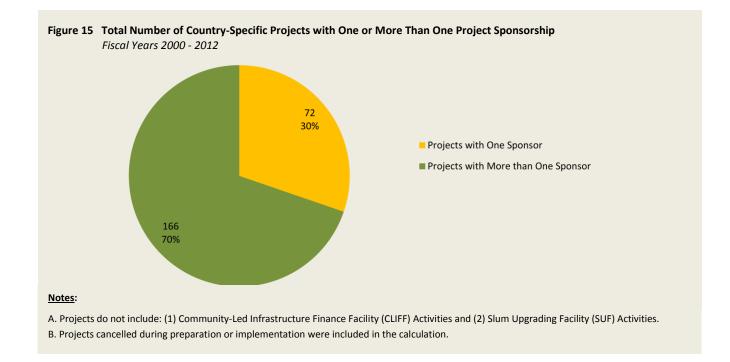


 Table 4
 Number of Country-Specific Projects with One or More Than One Project Sponsorship

 Fiscal Years 2000 - 2012

Project Sponsorship	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	Total
Projects with One Sponsor	6	9	4	9	4	2	2	3	2	3	14	6	8	72
Projects with More than One Sponsor	3	13	6	7	11	15	29	13	17	12	14	16	10	166
Total	9	22	10	16	15	17	31	16	19	15	28	22	18	238

Notes:

A. Projects do not include: (1) Community-Led Infrastructure Finance Facility (CLIFF) Activities and (2) Slum Upgrading Facility (SUF) Activities. B. Projects cancelled during preparation were not included in the calculation.

The number of project sponsorships for country-specific projects by the Development Assistance Committee (DAC) list of recipients is presented in Table 5. On average, the Lower Middle Income Country and Territories received the highest portion of project sponsorships.

DAC List ODA Recipients									
Cities Alliance Member	Least Developed Countries	Other Low Income Countries	Lower Middle Income Countries and Territories	Upper Middle Income Countries and Territories	Part II				
Australia	1	-	1	-	-				
Brazil	2	-	3	9	-				
Chile	-	-	-	1	-				
Ethiopia	5	-	-	-	-				
European Union	2	-	1	-	-				
France	8	5	8	5	-				
Germany	14	1	21	4	-				
Habitat for Humanity	-	1	-	-	-				
Italy	2	-	7	3	-				
Metropolis	-	-	-	1	-				
Philippines	-	-	2	-	-				
Slum Dwellers International (SDI)	3	1	2	-	-				
South Africa	1	-	-	-	-				
Sweden	-	3	1	-	-				
UCLG	7	2	5	5	-				
UN-HABITAT	27	23	29	9	-				
United States	7	12	16	4	3				
World Bank	41	37	62	21	5				

## Table 5 Project Sponsorship for Country-Specific Projects by Country Income Group (Fiscal Years 2000 – 2012)

Notes:

A. Classification of Cities Alliance projects was based on the most current list available at the time of project approval.

B. Projects do not include: (1) Community-Led Infrastructure Finance Facility (CLIFF) Activities; (2) Slum Upgrading Facility (SUF) Activities; and (3) Regional-Global Projects.

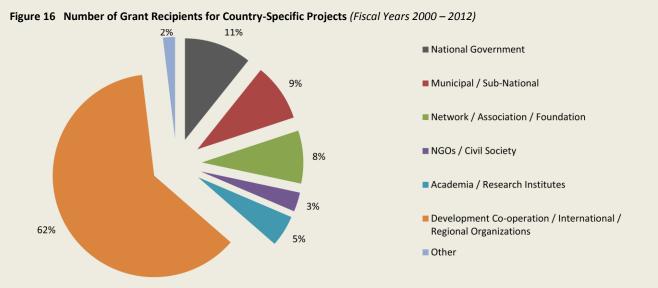
C. Projects cancelled during preparation were not included in the calculation.

D. For country-specific projects with multiple countries, the countries were calculated separately in this review.

## **10. GRANT RECIPIENTS FOR COUNTRY-SPECIFIC PROJECTS**

The grant recipient is the organisation that receives the funding tranches/advances and is responsible for the funds allocated for the project and for reporting. The grant recipient may or may not be an implementing partner, and a project may have more than one grant recipient. Data on grant recipients in this report is based on signed grant agreements.

Figure 16 shows the total number of grant recipients from fiscal years 2000 – 2012 by organisation category. Overall, 62 per cent of grant agreements were signed by development and international/regional organisations (development co-operations, multi- and bi-lateral organisations). Grant recipients by the national government, municipal/sub-national and network/association/foundation categories have fairly balanced percentages.

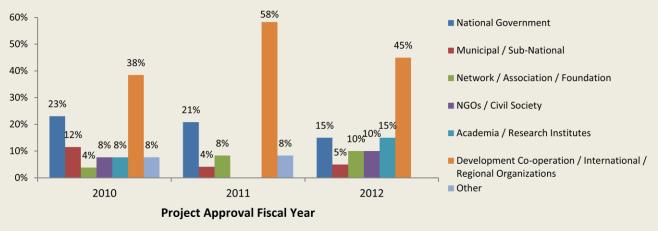


#### Notes:

A. Projects do not include: (1) Community-Led Infrastructure Finance Facility (CLIFF) Activities; (2) Slum Upgrading Facility (SUF) Activities; and (3) Regional-Global Projects.

B. Projects with the following conditions were not included in the calculation, as no grant agreements had been issued and no disbursements made:
 (1) Projects with grant agreements under preparation; and (2) Projects cancelled during preparation.

Figure 17 indicates the number of grant recipients by organisation category for fiscal years 2010, 2011 and 2012. The figures demonstrate similar patterns in the last three fiscal years. The development and international/regional organisations (development co-operations, multi- and bi-lateral organisations) received the largest grant amounts (38 per cent, 58 per cent and 45 per cent, respectively), whereas the other categories show a fairly balanced distribution.



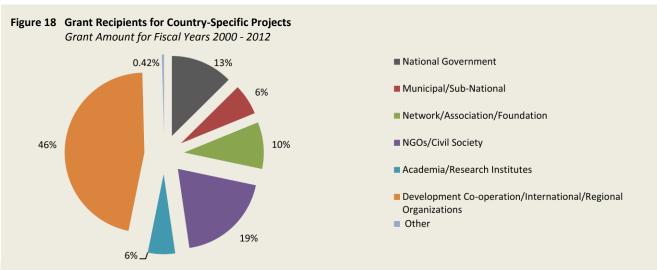
#### Figure 17 Number of Grant Recipients for Country-Specific Projects in Fiscal Years 2010, 2011 and 2012

#### Notes:

A. Projects do not include: (1) Community-Led Infrastructure Finance Facility (CLIFF) Activities; (2) Slum Upgrading Facility (SUF) Activities; and (3) Regional-Global Projects.

B. Projects with the following conditions were not included in the calculation, as no grant agreements had been issued and no disbursements made:
 (1) Projects with grant agreements under preparation; and (2) Projects cancelled during preparation.

Figure 18 illustrates the grant amount ratio received by grant recipient for fiscal years 2000 - 2012. The development and international/regional organisations (development co-operations, multi- and bi-lateral organisations) received the largest grant amounts (46 per cent). The non-governmental organisation (NGOs)/civil society received 19 per cent, whereas national government and networks/associations/foundations received 13 per cent and 10 per cent respectively. Two of the recipient categories have fairly balanced percentages: municipal/sub-national (6 per cent) and academia/research institutes (6 per cent).

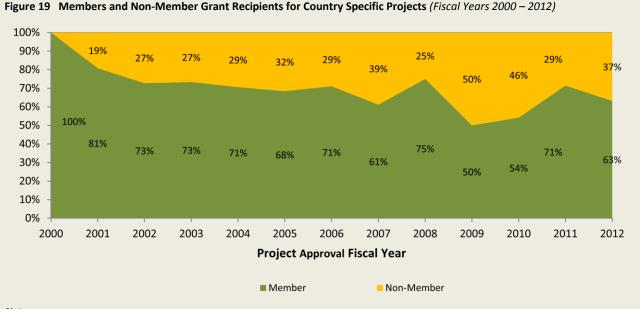


#### Notes:

A. Projects do not include: (1) Community-Led Infrastructure Finance Facility (CLIFF) Activities; (2) Slum Upgrading Facility (SUF) Activities; and (3) Regional-Global Projects.

B. Projects with the following conditions were not included in the calculation, as no grant agreements had been issued and no disbursements made: (1) Projects with grant agreements under preparation; and (2) Projects cancelled during preparation.

Figure 19 depicts the ratio of grant recipients by member and non-member status. The grant agreements signed by members received the highest ratio over fiscal years 2000 – 2012 in comparison with the grant agreements signed by non-members.



#### Notes:

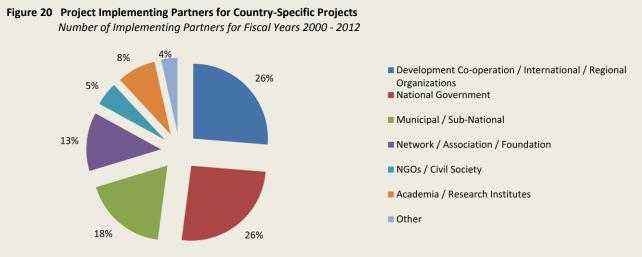
A. Projects do not include: (1) Community-Led Infrastructure Finance Facility (CLIFF) Activities; (2) Slum Upgrading Facility (SUF) Activities; and (3) Regional-Global Projects.

B. Projects with the following conditions were not included in the calculation, as no grant agreements had been issued and no disbursements made:(1) grant agreements under preparation and (2) cancelled during preparation.

## **11. PROJECT IMPLEMENTING PARTNERS FOR COUNTRY-SPECIFIC PROJECTS**

Grant recipients, co-financing partners and other partners involved in the implementation of a project are considered to be project implementing partners. Data on implementing partners presented in this report is based on information captured in the approved proposals.

Figure 20 shows the total number of project implementing partners by organisation category over the last 13 fiscal years. The data shows that the highest percentage of involvement in project implementation is shared equally between two categories: the development and international/regional organisations (development co-operations, multi- and bi-lateral organisations) and national governments with 26 per cent. They are followed by the municipal/sub-national category with 18 per cent each and networks/associations/foundations with 13 per cent. The rest, with a somewhat balanced ratio, is shared among the NGOs/civil society, academia/research institutes and other categories (this includes the private sector).

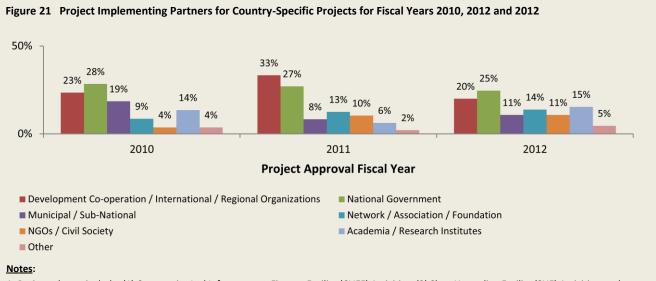


Notes:

A. Projects do not include: (1) Community-Led Infrastructure Finance Facility (CLIFF) Activities; (2) Slum Upgrading Facility (SUF) Activities; and (3) Regional-Global Projects.

B. Projects cancelled during preparation were not included in the calculation, as no grant agreements had been issued and no disbursements made.

In comparison, Figure 21 illustrates the total number of project implementing partners by organisation category for fiscal years 2010, 2011 and 2012. The figures for those three years show a trend similar to the overall figures. The development and international/regional organisations (development co-operations, multi- and bi-lateral organisations) and national governments accounted for almost equal totals.



A. Projects do not include: (1) Community-Led Infrastructure Finance Facility (CLIFF) Activities; (2) Slum Upgrading Facility (SUF) Activities; and (3) Regional-Global Projects.

B. Projects cancelled during preparation were not included in the calculation, as no grant agreements had been issued and no disbursements made.